ATTACHMENT BOOK

ORDINARY COUNCIL MEETING
TO BE HELD ON
WEDNESDAY
23 JULY 2025

CONTENTS OF ATTACHMENTS
ORDINARY COUNCIL MEETING
23 JULY 2025

FREEDOM OF INFORMATION STATEMENT

FREEDOM OF INFORMATION STATEMENT 2024 - 2025

This Information Statement is published by the Council in accordance with the requirements of Section 96 of the Freedom of Information Act 1992 (Western Australia).

The Council is pleased to comply with the legislation and welcomes enquiries.

An updated Information Statement will be published at least every 12 months.

Reviewed and adopted by Council 23 July 2025

Table of Contents

1 MISSION STATEMENT

The Shire of Three Springs operates in a stable environment in which the expectations and requirements of the community and government, as well as environmental and economic factors impact on its activities and overall performance. Council is committed to improve the quality of life of the residents of Three Springs through services based on the principles of quality, equity, value and responsiveness and to ensure operations of the Shire are conducted in a cost efficient and effective manner as not to unfairly impose upon its ratepayers and residents.

Its objectives are to:

- provide quality services to residents in the community at reasonable cost;
- strengthen the financial viability of Council by improving efficiency and effectiveness; and
- by recognising the need to be responsible to the electorate in providing information on the activities of the Shire and to involve electors in everyday decision making, to increase the awareness of the Shire's objectives and policies for all those who live and work in the Shire, and to help the community understand the need to reconcile often conflicting factors in planning and providing services.

By these means, the community confidence in the Shire as an efficient provider of services and an effective manager of its resources will be gained.

2 DETAILS OF LEGISLATION ADMINISTERED

Including, yet not limited to:

- Local Government Act 1995
- Freedom of Information Act 1992
- Planning and Development Act 2005
- And all other legislation relevant to Local Government functions

3 COUNCIL STRUCTURE

The Shire of Three Springs consists of seven (7) Councillors including the Shire President. Councillors are elected for a four-year term with four members retiring in one election and the balance (three) retiring at the next. Election is held in October of every second year. The President of the Council is elected by the Councillors at the first meeting following the ordinary election. Extraordinary elections are held to fill any vacancies which may have occurred during the year.

Council is the decision making body of all policy matters.

The CEO reports to Council and the present Shire organisational structure is shown in Figure 1 (attached).

4 DETAIL OF DECISION MAKING PROCESS

Ordinary meetings of Full Council are generally held on the fourth Wednesday of every month (except the month of January when Council is in recess and December when the meeting is bought forward by two weeks, and commence at 5.30 p.m. Members of the public are welcome to attend and Public Question Time is the first item of business.

The main business of the meeting is to consider and make resolutions.

Correspondence and applications on any matters to be considered by Council must be received at the Council office at least one week prior to the week of the Council meeting if they are to be guaranteed of being dealt with at this meeting.

4.1 Minutes

Minutes of Full Council Meetings are placed on display on the Council website within:

- 10 days after Ordinary Council Meeting

5. THREE SPRINGS SHIRE COUNCILLORS

Councillor C. (Chris) Lane (President)	Term expires October 2025
Councillor N. (Nadine) Eva (Deputy President)	Term expires October 2027
Councillor R. J. (Jim) Heal	Term expires October 2025
Councillor J. D. (Jenny) Mutter	Term expires October 2025
Councillor C. (Chris) Connaughton	Term expires October 2027
Councillor J. (Julia) Ennor	Term expires October 2027
Councillor Z. (Zac) Mills	Term expires October 2027

FOR 2023/2024	
COMMITTEE	**COUNCIL REPRESENTATIVE**
1. Northern Country Zone of WALGA	Shire President, Cr. C Lane & (Proxy) Shire Deputy President Cr. N. Eva, Cr. J. Ennor & Cr. J. Mutter.
2. WALGA Conference	Shire President, Cr. C. Lane and Shire Deputy President Cr. N Eva, Cr. C. Connaughton & Cr. J. Mutter
3. MRWA Regional Road Group	President Cr. C. Connaughton & Cr. R. J. Heal (Proxy)
4. Three Springs Local Emergency Management Committee	Cr. R. Heal (President) & Cr. J. Mutter (Proxy) and Cr. N. Eva
5. Audit Committee	All Councillors
6. Development Assessment Panel	Cr C. Connaughton (President) & Cr J Ennor (Proxy), Cr. Lane and Cr. Mutter

6 DELEGATIONS

The CEO has the delegated authority from Council to make decisions on a number of specified administrative and policy matters. These delegations are listed in Council's Delegation Register and are reviewed by Council annually. The CEO has the power under the Local Government Act 1995 to sub-delegate these Authorities.

In keeping with the legislative requirement:

- to determine policies to be applied by the Council in exercising its discretionary powers
- to determine the type, range and scope of projects to be undertaken by the Council
- to develop comprehensive management plans, budgets, financial controls and performance objectives and indicators for the operations of the Council

The Council makes decisions which direct and/or determine its activities and functions. Such decisions include the approval of works and services to be undertaken, and the allocation of resources to works and services.

Decisions are also made to determine whether or not approvals are to be granted for applications from residents for various forms of development.

7 SERVICES FOR THE COMMUNITY

Council makes decisions on policy issues relating to services that are provided for members of the public.

These services currently include but are not limited to:

Roads/Footpaths/Kerbing
Traffic Control Devices
Street Tree Planting
Public Toilets
Aged Persons Accommodation
Dog & Cat Control
Environmental Health Matters
Town Planning
Community Information
Building Control
Landcare
Stormwater Drainage
Street Lighting
Refuse Collection & Tip Control
Public Library
Parks and Reserves
Planning Controls
Pest Controls
Occupational Health and Safety
Noxious Weed Controls
Citizenship Ceremonies

8 PUBLIC PARTICIPATION

8.1 Council Meetings

Members of the public have a number of opportunities to put forward their views on particular issues before Council.

These are:
1. Deputations - With the permission of the Presiding Officer or the President, a member of the public can address a Committee or Council personally or on behalf of a group of residents for a period of time determined by the Committee and/or Council on any issue relevant to Council
2. Presentation to Council with prior notification, approval and arrangement with Council, a member of the public can address Council on any issue relevant to Council
3. Petitions - Written petitions can be addressed to the Council on any issue within the Council's jurisdiction
4. Written Requests - A member of the public can write to the Council on any Council policy, activity or service
5. Elected Members - Member of the Public can contact their Elected Members of Council, to discuss any issue relevant to Council

8.2 Community Consultation

The Council consults with local residents on particular issues that affect their neighbourhood as per the following examples:

1. Electors are invited to attend the annual general meeting of electors to discuss any specific issues over a large range of topics. All residents may attend, but only electors on the Council Electoral roll, are eligible to vote
2. Working Party/Sub-Committee - Local residents are invited to work with Members of Council and staff, to develop strategies to address various matters as they may arise

9 ACCESS TO DOCUMENTS

9.1 Documents Available for Inspection

The following documents are available for public inspection at the Council Office free of charge. Members of the public may purchase copies of these documents and the charges are shown below:

Document	Fee
Council Agenda	}
Council Minutes	}
Policy Manual	}
Council Budget	}
Council Annual Financial Statements	}
Council Local Laws	} at the set photocopying rate
Planning/Building Application Register	}
Principal Activities Plan	}
Assessment Book	}
Delegation Register	}
Directional Maps	}
Building Plans	}
Council Town Planning Scheme No. 2	}
Scheme Text	}
Consolidated Roll	$12.00 complete roll
Owner & Occupier Roll	$12.00 complete roll

10 OTHER INFORMATION REQUESTS

10.1 FOI Operations:

It is the aim of the agency to make information available promptly and at the least possible cost, and whenever possible documents will be provided outside the FOI process.

If information is not routinely available, *the Freedom of Information Act 1992* provides the right to apply for documents held by the agency and to enable the public to ensure that personal information in the document is accurate, complete, up to date and not misleading.

10.2 Freedom of Information Applications:

Access applications have to-

- be in writing,
- give enough information so that the documentation requested can be identified;
- give an Australian address to which notices can be sent; and
- be lodged at the agency with any application fee payable.

Applications and enquiries should be addressed to the Freedom of Information Coordinator:-

Postal Address:
Shire of Three Springs
PO Box 117
THREE SPRINGS WA 6519

In Person:
132 Railway Road
THREE SPRINGS WA 6519

Application will be acknowledged in writing and the applicant will be notified of the decision within 45 (calendar) days.

10.3 Freedom of Information Charges

A scale of fees and charges are set under the FOI Act Regulations. Apart from the application fee for non – personal information all charges are discretionary. The charges are as follows:-

1. **Type of Fee**

Personal information about the applicant	No fee
Application fee (for non-personal information)	$30.00

2. **Type of Charge**

• Charge for time dealing with application (per hour, or pro rata)	$30.00
• Access time supervised by staff (per hour, or pro rata)	$30.00
• Photocopying staff time (per hour, or pro rata)	$30.00
• Per photocopy	.40cents
• Transcribing from tape, film or computer (per hour, or pro rata)	$30.00
• Duplicating a tape, film or computer information	Actual cost
• Delivery, packaging and postage	Actual cost

Deposits

• Advance deposit may be required of the estimated charges	25%
• Further advance deposit may be required to meet the charges for dealing with the application	75%

For financially disadvantaged applicants or those issued with prescribed pensioner concession cards,
the Charge is reduced by 25%

11 ACCESS ARRANGEMENTS

Access to documents can be granted by way of inspection of a document, a copy of a computer disk or USB drive.

12 NOTICE OF DECISION

As soon as possible but in any case within 45 days the applicant will be provided with a notice of decision which will include details such as –

- the date the decision was made
- the name and designation of the officer who made the decision
- if the document is an exempt document the reasons for classifying the matter exempt;
- or the fact that access is given to an edited document
- information on the right to review and the procedures to be followed to exercise those rights.

Refusal of Access

Applicants who are dissatisfied with a decision of the agency are entitled to ask for an internal review by the agency. Applications should be made in writing within 30 days of receiving the notice of decision.

Applicants will be notified of the outcome of the review within 15 days.

If the applicant disagrees with the result the applicant can apply to the Information Commissioner for an external review, and details would be advised to applicants when the internal review is issued.

Keith Woodward PSM
Chief Executive Officer

ATTACHMENTS

- Application for Access to Documents
- Information Statement

SHIRE OF THREE SPRINGS
APPLICATION FOR ACCESS TO DOCUMENTS
(Under the Freedom of Information Act 1992, Section 12)

DETAILS OF APPLICANT:

Surname: .... Given Names ....

Australian Postal Address: ....

Post Code: .... Telephone Number(s): ....

If the application is on behalf of an organisation:

Name of Organisation/Business: ....

DETAILS OF REQUEST: (please tick) Personal Documents ☐ Non-Personal Documents ☐

I am applying for access to document(s) concerning ....

(If space provided is not sufficient, please attach details on a separate sheet.)

FORM OF ACCESS: (Please tick appropriate box)

I wish to inspect the document(s)	YES ☐	NO ☐
I require a copy of the document(s)	YES ☐	NO ☐
I require access in another form	YES ☐	NO ☐

(Specify) ....

FEES AND CHARGES:

Attached is a cheque/cash to the amount of $ ……..... to cover the application fee. I understand that before I obtain access to documents, I may be required to pay processing charges in respect of this application, and that I will be supplied with a statement of charges if appropriate.

In certain cases, a reduction in fees and charges may apply - see section on FEES AND CHARGES on the back of this form. If you consider you are entitled to a reduction, submit a request with copies of documents which address the criteria on the back of this form and support your application for a fee reduction.

I am requesting a reduction in fees and charges: YES ☐ NO ☐ (Please tick appropriate box)

APPLICANT'S SIGNATURE: .... Date: ....

(OFFICE USE ONLY)

FOI Reference Number: ....

Received on: …../...../..... Deadline for response: ...../...../.....

Acknowledgment sent on: ...../...../.....

Proof of Identity (If applicable)

Type: .... Sighted: .... Number: ....

PLEASE NOTE

FOI Application

- Provide sufficient information to enable the correct document(s) to be identified.

- The Shire of Three Springs may request proof of your identity.

- If you are seeking access to document(s) on behalf of another person, written authorisation is required.

- Your application will be dealt with as soon as practicable (and, in any case, within 45 days) after it is received.

- Further information can be obtained from the Office of the Information Commissioner website: https://www.oaic.gov.au/freedom-of-information

Freedom of Information Act 1992 - Sect 94

INFORMATION STATEMENT

(a) A statement of the structure and functions of the agency

Shire of Three Springs Structure:

- **Council:** Composed of elected members, including the Shire President and Councillors.

- **Executive Management Team:**

    - Chief Executive Officer (CEO)
    - Deputy Chief Executive Officer (DCEO)
    - Manager Infrastructure (MI)

- **Departments:**

    - Corporate Services: Finance, Governance, IT
    - Community Services: Community Development, Libraries, Recreation
    - Infrastructure Services: Engineering, Maintenance, Parks and Gardens, Waste Management
    - Planning and Development: Urban Planning, Building Services, Environmental Health

Functions:

- **Governance:** Formulating policies, local laws, and regulations for community well-being.

- **Service Delivery:** Providing essential services such as waste management, public health, recreational facilities, libraries, and community programs.

- **Infrastructure:** Maintaining and developing local infrastructure, including roads, footpaths, parks, and public facilities.

- **Community Development:** Promoting social cohesion through community programs, events, and support services.

- **Economic Development:** Supporting local businesses and economic growth through various initiatives and partnerships.

- **Environmental Management:** Ensuring sustainable environmental practices and conservation efforts.

(b) A description of the ways in which the functions (including, in particular, the decision-making functions) of the agency affect members of the public

Shire of Three Springs

The functions of the Shire of Three Springs affect members of the public in several significant ways:

- **Policy Formulation and Decision-Making:**

    - **Council Meetings and Decisions:** The elected council decides on local laws, development applications, budget allocations, and strategic planning. These decisions directly impact residents' daily lives, such as new developments, zoning changes, and community projects.

  - **Public Consultations:** The Shire conducts consultations to gather public input on major projects, policies, and plans. This ensures community members have a say in shaping their environment.

- **Service Delivery:**

  - **Waste Management:** Regular collection and disposal of household waste, recycling programs, and waste education initiatives ensure a clean and healthy environment.

    Infrastructure Maintenance: Maintenance of roads, footpaths, and public spaces ensures safe and accessible environments for all community members.

- **Economic and Community Development:**

  - **Business Support:** Initiatives to support local businesses, including grants, workshops, and promotional activities, contribute to economic growth and employment opportunities.

  - **Community Events and Programs:** Hosting events such as festivals, markets, and cultural activities fosters community spirit and provides opportunities for social interaction and cultural enrichment.

- **Environmental Management:**

  - **Sustainability Programs:** Efforts to promote sustainable practices, such as water conservation, renewable energy projects, and environmental education, help protect natural resources and ensure long-term community resilience.

Attachment 10.6

Shire of Three Springs

Three Springs is a healthy and unified community with a bright future.

Three Springs Aquatic Centre Master Plan 2025-35

Contents

1. Overview

The Shire of Three Springs is committed to enhancing and investing in its aquatic and recreation facilities to promote healthy lifestyles, encourage community participation, and improve residents' overall well-being. The Three Springs Aquatic Centre is a vital community asset that fosters physical and mental health, social connections, and access to quality recreational opportunities in a safe, inclusive, and accessible environment.

Introduction

The Three Springs Aquatic Centre (TSAC) is an important community facility within the Shire of Three Springs, located at 38 Mayrhofer St, Three Springs, WA 6519, adjacent to the Three Springs Eco Caravan Park. Established in 1961, the centre has served as a key venue for recreation, education, and community activities, particularly during the summer months.

Over the years, TSAC has undergone various improvements to enhance accessibility, safety, and functionality. Several facility audits and assessments have identified ongoing maintenance and renewal needs, ensuring the centre continues to meet community expectations and operational standards.

In 2018, a safety audit conducted by the Royal Life Saving Society WA confirmed TSAC's compliance with water quality, circulation, and general operations. However, the audit also identified gaps in chemical safety management, emergency preparedness, and facility administration, requiring further improvements to maintain compliance with industry best practices and regulatory standards.

In response to these findings and to align with future community and operational needs, this Master Plan has been developed as a long-term strategy for the maintenance, enhancement, and sustainable operation of TSAC. It ensures that the facility continues to support recreational, social, and economic opportunities while addressing key challenges identified in previous assessments.

This plan is also aligned with the Shire of Three Springs Strategic Community Plan 2024-2034, supporting the Shire's broader objectives in the following areas:

Community Wellbeing: Ensuring accessible and well-maintained recreational spaces for residents.

Economic Development: Enhancing the facility's capacity to support local tourism and community events.

Governance & Planning: Implementing sustainable and transparent management practices.

Environmental Responsibility: Incorporating energy-efficient and water-saving measures to improve sustainability.

Through planned infrastructure upgrades, expanded programming, and sustainability initiatives, the Three Springs Aquatic Centre will continue to provide recreational and social opportunities for the community. This Master Plan outlines a structured approach for future investments, ensuring the facility remains functional and responsive to community needs in the years ahead.

2. TSAC Facilities Review

The Three Springs Aquatic Centre (TSAC) is located at 38 Mayrhofer St, Three Springs, WA 6519, adjacent to the Three Springs Eco Caravan Park. The facility was originally established in 1961 and has since undergone multiple upgrades and maintenance works to improve its functionality, accessibility, and safety.

The facilities available at TSAC are detailed in the following table:

Table 1: Facilities at TSAC

Area	Facilities
Aquatic Facilities	50m x 9-lane swimming pool
	Kid's pool with shade and accessibility stairs
	Toddler pool with shade cover
	Inflatable play equipment
Support Facilities	Amenities and change rooms
	Accessible toilets and showers
	Kiosk
	Air-conditioned function/recreational room
	Spectator seating (200-250 capacity)
	BBQ area with shaded seating
	Public announcement system for safety and events
Security & Safety Features	CCTV surveillance system
	Pool hoist for improved accessibility
	Pool entry stairs for safer access
	Secure perimeter fencing

TSAC provides a range of aquatic and leisure-based services, including:

- Recreational swimming and lap swimming
- School-based swimming programs (in partnership with local schools)
- VacSwim and Learn-to-Swim programs
- Casual and seasonal membership options
- Pool hires for schools, organisations, and community groups
- Inflatable fun days and family-friendly activities
- BBQ and picnic area hire for private and community events
- Community seasonal events

3. Who uses our facility?

During the 2023/2024 season, the Three Springs Aquatic Centre (TSAC) recorded an estimated 3,579 visitations based on daily attendance trends, school program participation, and community engagement activities. While TSAC serves as a key recreation facility, attendance figures fluctuate due to seasonal variations, population trends, and program offerings.

The following table provides a summary of estimated annual visits across key user groups:

TSAC Visits

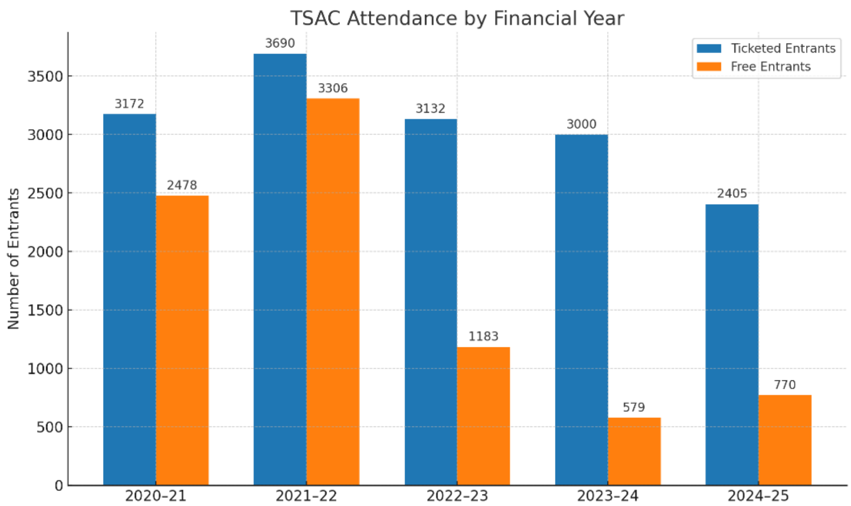


Table 2: TSAC Visits by Key User Groups

User Group	Estimated Visits (2023–2024)
General Public Visits (Casual & Season)	3,000
School Programs (Local & Regional Schools)	500
Community Events & Group Bookings	79 (based on free entry difference from previous years)
Total Estimated Visits	**3,579**

Attendance Trends and Considerations

- **General Public Attendance:**
  - Peak season weekends see a maximum of 30 visitors daily, while weekdays average 10–15 visitors.
  - The facility is open for approximately 96 days per season, contributing to an estimated 1,760 visits annually from casual swimmers and season pass holders.
- **School-Based Swimming Programs:**
  - TSAC serves Three Springs Primary School (50 students) and other neighbouring schools.
  - Each student typically participates in 10 sessions per season, resulting in approximately 800 student visits annually.
- **Community Events & Programs**:

- TSAC hosts annual community events, including the Australia Day Celebrations and school holiday activities.
- The recent budget allocations for a new turnstile entry system and inflatables suggest plans to enhance community engagement.
- Attendance figures for special events and bookings are not formally recorded but contribute to additional visitations.

The above usage trends indicate that the future development of TSAC should prioritise:

- Expanding community programs, such as school partnerships, and seasonal events.
- Enhancing sustainability with solar energy solutions and cost-efficient facility operations.
- Access to leisure water to encourage casual /social users, including children and families.

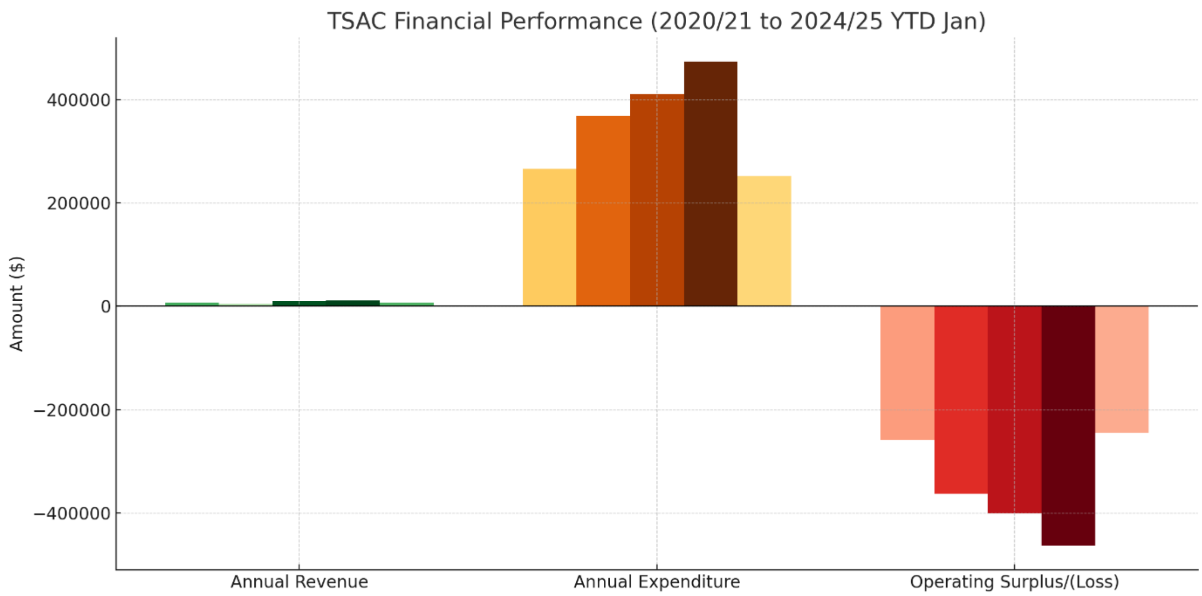
4. Financial Performance

The Three Springs Aquatic Centre (TSAC) is managed by the Shire of Three Springs, operating as a community service rather than a commercial enterprise. The facility's financial sustainability depends on membership fees, casual entry charges, and Shire funding, supplemented by grants for maintenance and upgrades.

The following table provides an overview of the estimated financial performance of TSAC over recent financial years based on available budget reports and assumptions.

Table 3: TSAC Financial Performance

Metric	*2020–21*	*2021–22*	*2022–23*	*2023–24*	*2024–25 (YTD - Jan)*
Income	$7,755.19	$5,161.67	$10,470.41	$10,844.67	$7,539.63
Expenditure	$266,019.08	$367,867.98	$410,950.24	$473,367.76	$251,961.42
Net Operating Loss	-$258,263.89	-$362,706.31	-$400,479.83	-$462,523.09	-$244,421.79
Attendance	5,651	6,996	4,315	3,579	3,175
Revenue per User	$1.37	$0.74	$2.43	$3.03	$2.37
Expenditure per User	$47.07	$52.58	$95.24	$132.26	$79.36
Subsidy per User	-$45.70	-$51.84	-$92.81	-$129.23	-$77.00
Revenue as % of Exp.	2.92%	1.40%	2.55%	2.29%	2.99%



Business Indicator Review

The business indicator review provides the following findings:

- ***Total income has fluctuated over the five-year period, with a notable decline in 2021/22 followed by a gradual recovery.***
- ***Total expenditure has increased consistently year-on-year, rising from $266,019 in 2020/21 to $473,367 in 2023/24 – an increase of 78%. Contributing factors likely include rising utility costs, maintenance requirements, and staffing support.***
- ***The total cost to operate the centre before depreciation has increased by over $200,000 from 2020/21 to 2023/24, with the YTD 2024/25 figure already exceeding $250,000. This reflects the growing investment needed to maintain community access to aquatic facilities.***
- ***Revenue per user has remained low, ranging from $0.74 to $3.03 per visit over the five years, with a modest increase in recent years. These figures remain well below national benchmarks for community aquatic facilities.***
- ***Expenditure per user has increased significantly, rising from $47.07 in 2020/21 to $132.26 in 2023/24. The figure for 2024/25 YTD stands at $79.36, indicating ongoing financial pressure associated with operational delivery.***
- ***Council's subsidy per user remains high, ranging from $44.86 to $129.23 per user per year. While this underscores the Council's commitment to equitable access, it highlights the challenge of maintaining financial sustainability in a small regional community.***
- ***Revenue as a percentage of expenditure has consistently remained below 3%, except for 2024/25 YTD, which improved to 2.99%. This metric reinforces the centre's function as a community service rather than a commercial entity.***

Strategic Infrastructure Assessment

Royal Life Saving Society WA has conducted periodic safety audits of the Three Springs Aquatic Centre, identifying key areas for ongoing operational and capital investment. These independent assessments, most recently in 2022–23, confirm strong compliance in core safety areas such as water quality, supervision, and staff qualifications.

The reports highlight a clear need for continued investment in:

- Building and access improvements
- Mechanical and hydraulic systems
- Water treatment, plant, and pool structure upgrades

Notable improvements have been achieved since the 2018 audit, including installing CCTV, inflatables, and accessibility enhancements. These upgrades have contributed to TSAC achieving a compliance score of 94.38% in the latest safety audit.

5. Project Area

Demographics

The Shire of Three Springs is a rural community in Western Australia's Mid-West region, covering 2,657 square kilometres. The 2021 Census recorded 586 residents, compared to 608 in 2016 and 633 in 2011, indicating a gradual population decline. This trend, along with an ageing population, impacts future planning for the aquatic centre.

Key Demographic Insights for Facility Planning

Age Profile & Population Trends:

- The median age is 42 years.
- 23% of residents are aged 65 and over, increasing demand for low-impact aquatic programs and accessibility improvements.
- 18% of the population is under 15 years old, supporting the need for school swimming programs and youth engagement activities.
- 8% of residents identify as Aboriginal and/or Torres Strait Islander, highlighting the importance of inclusive community programs.

Economic & Social Factors:

- The agriculture sector dominates employment, with 36 local agricultural businesses generating over $42 million annually.
- The Talc Mine, operated by Imerys S.A., contributes significantly to local employment.
- A large portion of residents are self-employed farmers or retirees, influencing when and how they engage with recreational facilities.

Access to Aquatic Facilities & Recreation:

- The declining population may impact attendance, but partnerships with neighbouring schools and towns can sustain usage.
- Older residents benefit from gentle exercise programs and heated water options, if feasible.
- Younger families and school groups rely on the centre for swimming lessons, social activities, and school sports.

Planning Considerations:

- Improving accessibility, including enhanced pool entry points, hoists, and shaded seating areas.
- Expanding community programs to attract regional visitors and increase participation.
- Ensuring long-term sustainability by exploring energy-efficient upgrades and cost-effective operations.

Facility Catchment and Regional Facility Provision

In small regional communities like Three Springs, Western Australia, the catchment area for aquatic facilities often extends beyond the typical 5 km to 10 km radius observed in urban settings due to lower population densities and greater travel distances. The Three Springs Aquatic Centre (TSAC) primarily serves the local community, with additional usage from neighbouring areas lacking similar facilities.

Primary Catchment Area (0 to 25 km radius):

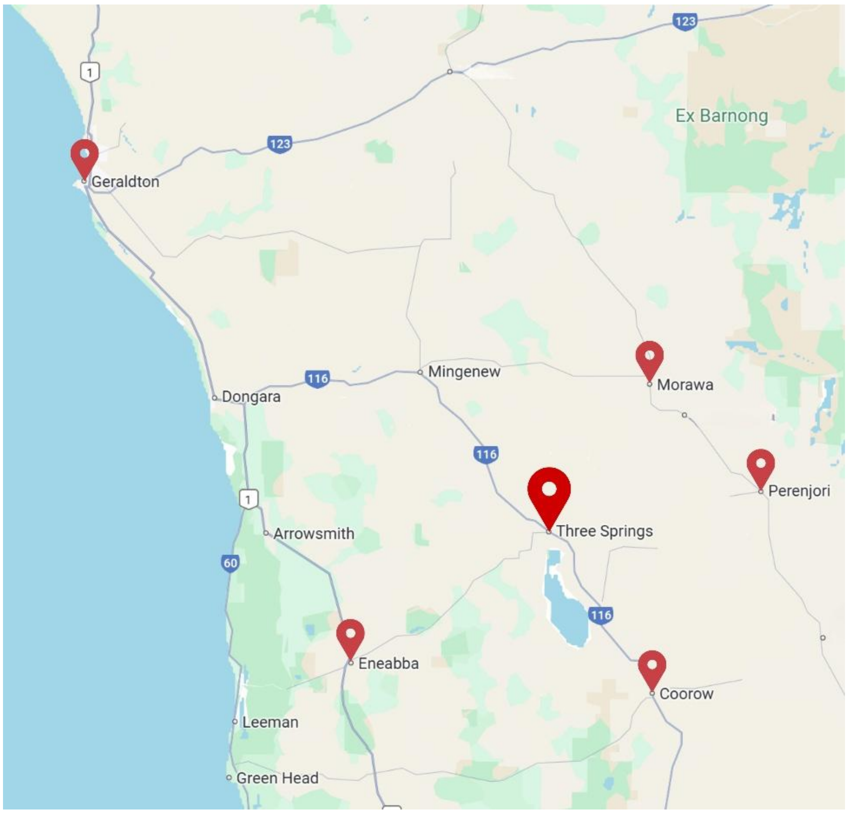
- **Three Springs Township:** According to the 2021 Census, Three Springs has 356 residents. This group constitutes TSAC's core user base, relying on the facility for recreational and fitness activities.

Secondary Catchment Area (Beyond 25 km radius):

- **Mingenew Community:** Located approximately 35 km from Three Springs, Mingenew does not have its own aquatic facility. Consequently, Mingenew schools and some community members utilise TSAC for swimming programs and activities.
- **Visitors and Seasonal Users:** The facility also experiences occasional use from tourists and short-term workers residing in the area, such as those staying at the Three Springs Caravan Park.

Surrounding Shires:

- **Neighbouring Towns with Their Own Facilities:** Towns such as Carnamah, Coorow, Perenjori, Morawa, and Eneabba have their own aquatic centres. Therefore, residents from these areas typically do not utilise TSAC.
- **Larger Centres:** Cities like Geraldton and Moora offer more extensive aquatic facilities and beach access, making it unlikely for their residents to travel to TSAC.



Travel Time Considerations:

In regional settings, residents may be willing to travel longer distances to access essential services. For TSAC, the primary users are within a 5-minute drive, encompassing the Three Springs township. Secondary users from Mingenew are approximately a 30 to 35-minute drive away.

Strategic Implications for TSAC Planning:

- **Focus on Local Community Needs:** Given that the primary users are Three Springs residents, facility planning and programming should prioritise local preferences and requirements.
- **Strengthen Partnerships with other towns:** Enhancing collaborations with neighbouring town schools and community groups can help maintain and potentially increase usage from this secondary catchment area.
- **Consideration of Population Trends:** With a modest population base, it's essential to implement strategies that ensure the facility's financial sustainability, such as diversified programming and community events to attract broader participation.

Table 4: TSAC Catchment Area Population 2016 - 2036

Catchment Population	2016	2021	2036
Three Springs (0-25 km radius)	594	356	340
Mingenew (above 25 km radius)	455	249	240

Three Springs Aquatic Centre

The Three Springs Aquatic Centre (TSAC), established in 1961, has been a cornerstone of the community, offering essential aquatic and recreational services. Given its aging infrastructure, evolving community needs, and financial sustainability considerations, a strategic approach is necessary to ensure its long-term functionality, accessibility, and viability.

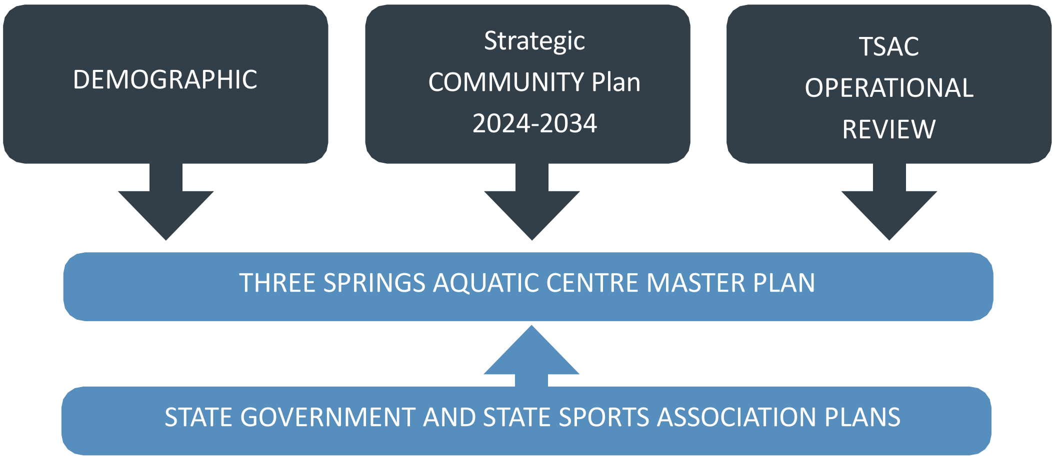
Key Findings Supporting This Strategy

- ✓ TSAC was established in 1961 and requires ongoing upgrades to meet modern safety and accessibility standards.
- ✓ Neighbouring shires, including Carnamah, Morawa, Coorow, Perenjori, and Eneabba, operate their own aquatic centres, reducing external demand for TSAC.
- ✓ Mingenew does not have an aquatic facility, leading Mingenew schools to rely on TSAC for their swimming programs.
- ✓ The 2024-2025 budget includes $164,000 for pool basin renewal, $60,000 for facility improvements (turnstile entry, inflatables), and $80,000 for security upgrades (CCTV, general enhancements).
- ✓ TSAC primarily serves Three Springs residents with limited external reliance, reinforcing the need to focus on local needs rather than regional expansion.
- ✓ Strategic investment is required to improve financial sustainability, enhance programming, and optimise facility operations to meet future demand.

By implementing this Master Plan, the Shire of Three Springs aims to ensure TSAC remains a valuable community asset, supporting both current and future aquatic and recreational needs.

6. Strategic Context

The Shire of Three Springs has a number of service planning and strategic documents that are pivotal to the planning and delivery of aquatic and leisure facilities in the area.



Shire of Three Springs Strategic Community Plan 2024-2034

The Strategic Community Plan provides a clear vision for the future of community spaces, ensuring that the aquatic centre remains a vibrant, accessible, and sustainable facility. The following key objectives guide the development of this Master Plan:

- **Community Wellbeing** – Ensure accessible and high-quality recreation spaces that support an active and connected community.
- **Sustainable Infrastructure** – Maintain and enhance public facilities with a focus on long-term sustainability and cost-effective management.
- **A Welcoming & Inclusive Community** – Provide facilities that cater to all ages, abilities, and demographics, including the ageing population and school groups.
- **Future-Focused Planning** – Proactively seek funding opportunities, partnerships, and community-driven programs to increase facility usage.
- **Environmental Responsibility** – Integrate energy-efficient solutions such as solar power and water-saving technologies to reduce operational costs.

7. What we have heard and learnt from the facility users

Survey and Community User Feedback

The Shire of Three Springs conducted a targeted community survey in April–May 2025 to inform the development of the Aquatic Centre Master Plan. The consultation focused on usage patterns, facility preferences, access needs, and future priorities. The survey gathered 22 complete responses from residents, seasonal users, and families.

Key Findings and Insights

Programs and Services

- Primary uses of the Aquatic Centre include casual swimming (64%), season pass holding (55%), school programs (32%), and attendance at community events (41%).
- The shaded BBQ area (55%) and recreation/meeting room (36%) are well-used by community members, though over 40% have never booked them.
- Priority user groups identified for future planning include seniors, children and youth, families, people with disability, and school groups.
- Feedback suggests demand for night swims, extended hours, and more inflatables and water play options, particularly for younger children.
- Community members consistently expressed interest in heating options for year-round use, especially for older adults and early-morning swimmers.

Infrastructure and Access

- Respondents prioritised safety and compliance and infrastructure upgrades (e.g., pool basin, filtration) as the top areas for improvement.
- Accessibility and inclusiveness ranked highly, with some feedback noting a preference for ramped entry in addition to stairs for people with mobility needs.
- Many users emphasised that the centre is well-managed, clean, and welcoming, with positive comments about staff and the free use of BBQ and showers.
- Respondents also highlighted the need to address antisocial behaviour and suggested monitoring, clearer signage and enforcement of pool rules.

Community Interest in Usage

- Over two-thirds of respondents expressed interest in using TSAC for swim programs and community events.
- 59% indicated they would consider booking the facility for private events or sports club activities

8. What Industry Trends Do We Need to Consider?

Aquatic and leisure facilities play a vital role in community well-being, offering recreational, health, and social benefits. For the Three Springs Aquatic Centre, understanding current industry trends and challenges is essential in ensuring sustainability, relevance, and community engagement.

Key Industry Trends Impacting TSAC

- Health and fitness services that encourage physical activity and social wellbeing.
- Safe and welcoming spaces that support community inclusion and intergenerational participation.
- Aquatic education and water safety programs to reduce the risk of drownings and water-related incidents.
- Sustainable infrastructure to address rising energy and water costs while ensuring long-term affordability.
- Diverse recreational options to accommodate varied user preferences, including families, seniors, and school groups.

Table 8: Trends and Challenges

Sport and Recreation Trends	Challenges for Providers
An ageing population requires accessible facilities and low-impact exercise options.	Rising energy and water costs impact long-term operational sustainability.
Increasing demand for flexible recreation hours and diverse programming.	Need to balance affordability while maintaining high-quality services.
Shifts in leisure participation, with people seeking social, fitness, and aquatic activities.	Limited funding availability, requiring grants and external partnerships.
Growing school engagement in aquatic programs.	Labour and maintenance costs continue to rise, impacting financial viability.
Rising expectations for technological integration, such as automated entry systems and modern filtration.	Maintaining and upgrading ageing infrastructure while reducing costs.
Increased focus on sustainable facility designs, including solar energy and efficient water management.	Limited regional population growth, affecting long-term facility demand.
Community interests in affordable, family-friendly activities.	Need to ensure a skilled workforce of lifeguards, instructors, and operational staff.

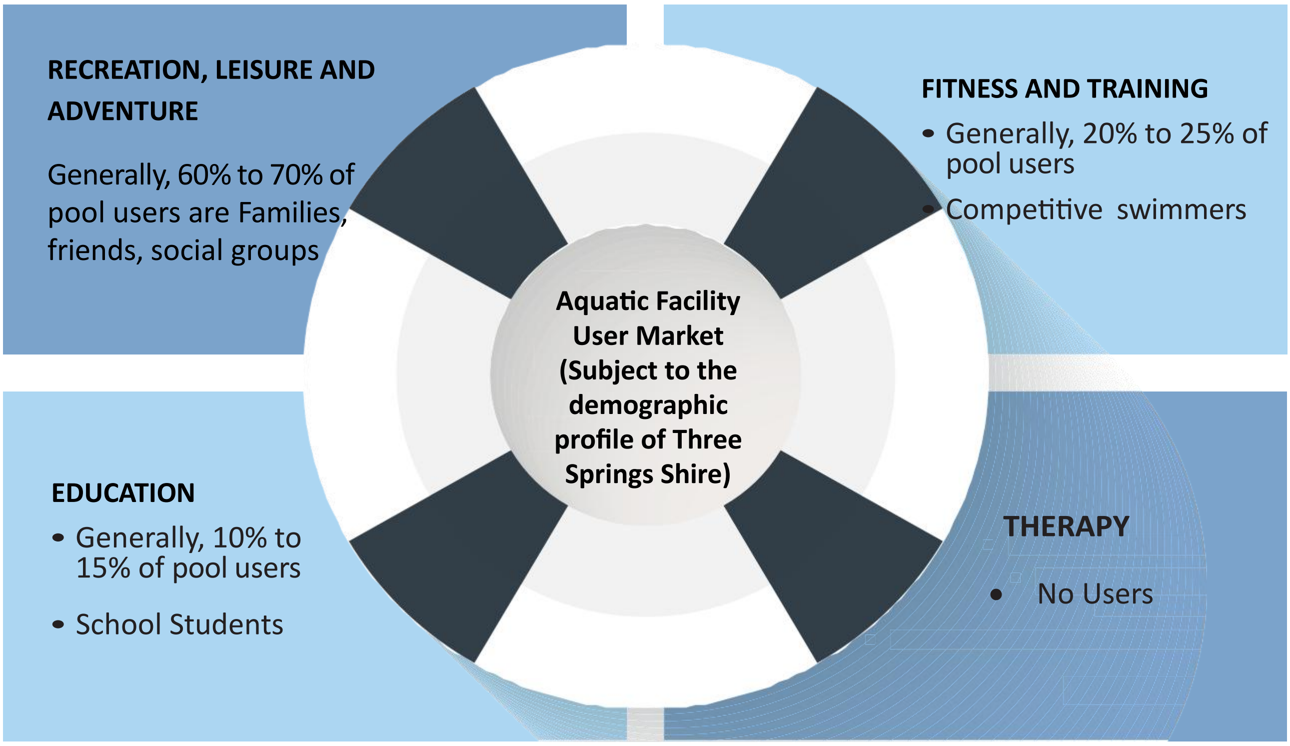


Figure 5: Main aquatic and leisure facility user markets

TSAC currently focuses on training and education programs, primarily providing summer season swimming, school group training sessions, and general aquatic access. To ensure the Shire provides a modern and inclusive aquatic facility that meets the needs of all community segments, future planning should address existing gaps by expanding recreational, leisure, and wellness opportunities. This includes introducing community wellness programs, low-impact exercise options for seniors, and family-friendly recreational activities such as inflatable play days and social swimming events. Additionally, accessibility enhancements and therapy-based aquatic programs should be explored to cater to all ages and abilities.

9. Three Springs Aquatic Centre Master Plan

The Plan

The review of community consultation, operational assessments, catchment analysis, and technical evaluations highlights the need for upgrades to the Three Springs Aquatic Centre (TSAC) to meet the current and future aquatic, leisure, and wellness needs of the community.

The demographic analysis indicates that while the local population is gradually declining, there remains a consistent demand for aquatic and recreational facilities, particularly for youth programs, school-based swimming lessons, and low-impact exercise for seniors.

There are five public aquatic and leisure facilities within 100km of Three Springs, including facilities in Morawa, Mingenew, Carnamah, Perenjori, and Coorow. Some of these facilities have undergone recent upgrades, while others are in need of redevelopment.

Vision for Three Springs Aquatic Centre

VISION
"The Three Springs Aquatic Centre will be a safe, accessible, and well-maintained facility that fosters community well-being, encourages active lifestyles, and provides inclusive aquatic and recreational opportunities for residents and visitors."

Objectives

In line with the Shire of Three Springs Strategic Community Plan 2024-2034, the objectives for the redevelopment of TSAC are:

Key Objective	Strategic Focus
Safe & Sustainable Infrastructure	Ensure TSAC is well-maintained, environmentally sustainable, and cost-efficient.
Livable Communities	Provide a high-quality, engaging, and flexible space that meets the needs of the community.
Inclusive & Accessible Recreation	Maintain an affordable and welcoming facility that supports all ages and abilities.
Future-Focused Development	Plan for long-term operational sustainability, ensuring TSAC remains relevant and financially viable.
Governance & Leadership	Align TSAC's management structure with industry standards, maximising funding opportunities and partnerships.

Master Plan Indicative Capital Cost

The Three Springs Aquatic Centre (TSAC) Master Plan outlines a staged approach to facility upgrades, ensuring financial sustainability while addressing infrastructure needs, accessibility improvements, and program expansions.

Proposed Future Projects*

Short Term (1–3 Years)	• Purchase of New Inflatables and Family-Friendly Equipment • Trial Free Entry for the Community • Trial Adjusted Morning Swim Hours • Water-Friendly Community Events
Medium Term (3–5 Years)	• Solar Energy Installation • Picnic Area + Shade & BBQ Expansion • Outreach to Swim Clubs / Weekend Water Sport Events • Accessibility Upgrades
Long Term (5–10 Years)	• Mini Golf Installation • Shade for Carpark • Addition of a Kid's Park next to the Skate Park • New Diving Boards (optional and only if supported by demand and compliance capacity)

*Please refer to the Appendix: Summary of Proposed Projects and Execution Strategy for more information.

Master Plan Operating Performance

The operational performance of the Three Springs Aquatic Centre (TSAC) has been assessed based on historical visitation data, financial modelling, and projected community engagement trends. The Master Plan improvements aim to increase attendance, enhance financial sustainability, and reduce operational costs through energy-efficient solutions and expanded programming.

Key Operational Projections

- **Revenue Growth**
  - Revenue is expected to increase annually due to enhanced programming, school partnerships, and improved facility offerings.
  - The introduction of inflatable play sessions and expanded community events is projected to boost casual entry and membership sales.
- **Expenditure & Cost Management**
  - Operational costs are expected to rise slightly due to maintenance and staffing needs but will be partially offset by energy-efficient upgrades (solar power and improved water heating systems).
  - The pool basin renewal and filtration system upgrades will improve water management efficiency, reducing long-term operational costs.
- **Attendance Growth & Community Engagement**
  - Attendance is projected to increase gradually over the next five years due to facility improvements, program expansion, and marketing efforts.
  - School partnerships will remain a key driver of visitation, with an expected increase in participation from regional schools.
  - Community events and recreational activities (e.g., fitness programs and school holiday activities) will attract a broader demographic.
- **Sustainability & Long-Term Viability**
  - Implementing solar energy and sustainable water heating solutions will help reduce energy costs, making the facility more financially sustainable.
  - A long-term asset management plan will ensure ongoing maintenance and upgrades are carried out efficiently without placing undue financial strain on the Shire.

10. Strategic Issues

The Three Springs Aquatic Centre (TSAC) is a key community asset, providing essential aquatic and recreational services to the residents of Three Springs and surrounding areas. To ensure its continued success and relevance, several strategic issues must be addressed:

Aging Infrastructure

- **Facility Age**: Established in 1961, TSAC's infrastructure requires ongoing maintenance and upgrades to meet current safety and accessibility standards.
- **Maintenance Challenges**: The aging facility demands increased resources for upkeep, impacting the Shire's budget and operational efficiency.

Financial Sustainability

- **Operational Costs**: Maintaining and staffing the aquatic centre is costly, especially given the limited revenue from a small user base.
- **Funding Constraints**: Securing external funding for upgrades and operations is challenging, necessitating innovative financial strategies.

Community Engagement and Usage

- **Declining Population**: With a modest and decreasing local population, user numbers may dwindle, affecting the centre's viability.
- **Program Diversification**: Programs and services must be expanded to attract a broader audience and increase community involvement.

Regional Competition

- **Nearby Facilities**: Neighbouring shires such as Carnamah, Coorow, Perenjori, Morawa, and Eneabba operate their own aquatic centres, limiting TSAC's catchment area.
- **Unique Value Proposition**: TSAC must identify and promote unique offerings to distinguish itself and attract users from within and beyond the local community.

Seasonal Operation

- **Limited Operating Months**: Currently open from late November to the end of March, the centre's seasonal nature restricts year-round community access and revenue opportunities.
- **Climate Considerations**: Weather conditions influence attendance and operational planning, requiring adaptive strategies.

Accessibility and Inclusivity

- **Facility Access**: Ensuring the centre accommodates individuals with disabilities and mobility challenges is crucial for inclusivity.
- **Community Outreach**: Efforts are needed to engage all demographic groups, including the elderly and culturally diverse populations, to foster a welcoming environment.

Environmental Sustainability

- **Eco-Friendly Initiatives**: The centre's operations consume significant water and energy resources; therefore, implementing green technologies and practices can reduce the environmental footprint and operational costs.

11. Aquatic Plan Recommendations

Based on community feedback, stakeholder discussions, safety audits, and strategic planning, the following actions are recommended to support the long-term sustainability and improvement of the Three Springs Aquatic Centre (TSAC) in alignment with the Shire's available resources and growth capacity.

STRATEGY	TASK
TSAC Master Plan	Adopt the TSAC Master Plan to guide staged infrastructure development, safety compliance, energy efficiency, and improved public access.
Infrastructure Upgrades	Prioritise staged upgrades such as: - Shade structures and BBQ areas - Solar energy and sustainable water heating systems - Purchase of inflatables and new diving boards - Accessibility and safety features (ramps, CCTV)
Open Space & Recreation	Expand surrounding land use with: - Kids' Park and picnic shelters - Mini golf installation and family activation space - Passive shade-covered recreation and designated parking zones.
Concept Plan Development	Prepare scalable plans to guide development: - Short-term: practical layouts for minor works - Medium-term: schematic designs for funded submissions - Long-term: integrated design for full site and multi-use activation.
Funding Strategy	Apply for relevant grants, including CSRFF, Lotterywest, CEUF, and Healthway. Align capital works planning to staged upgrade priorities.
Community Engagement & Usage	Build stronger partnerships with local schools, sporting clubs, and regional neighbours. Promote inclusive usage through family events, programmed activities and fitness sessions, and expanded use of the recreation room.
Financial & Operational Review	Regularly review financial sustainability by tracking operational savings from upgrades (e.g. solar, reduced hours), evaluating cost-per-visit trends, and exploring shared staffing, contract models, and program-based revenue.

12. Appendix: Summary of Proposed Projects and Execution Strategy

Solar Energy Installation

This project proposes the installation of solar panels at the Three Springs Aquatic Centre to reduce ongoing operating costs and move towards a more sustainable future. The Shire will explore funding opportunities through the Small-scale Renewable Energy Scheme (SRES), Community Energy Upgrades Fund (CEUF), CSRFF, and/or potential sponsorship from external stakeholders.

Sustainable Water Heating Upgrades

As a second phase, complementing the solar installation, sustainable water heating options such as heat pumps or solar thermal systems can be investigated. Funding may be pursued through CEUF, the Clean Energy Finance Corporation (CEFC), or CSRFF, particularly if linked with accessibility programs, such as aqua classes for seniors.

Kids' Park and Picnic Area + Shade & BBQ Expansion / Mini Golf Installation / Shade for Carpark

These projects aim to broaden the facility's appeal and usability beyond the pool season with features that attract families, tourists, and casual users. Enhancements will be implemented in stages, subject to funding. Grant options under consideration include Lotterywest (Community Spaces), CSRFF, DLGSC Infrastructure Grants, and Tourism WA's Regional Events Scheme. Local sponsorships and internal support (e.g. from the adjacent Caravan Park) will also be explored.

Programmed Water-Friendly Community Events & Outreach to Swim Clubs / Weekend Water Sport Events

The Shire will develop a seasonal calendar of community events and explore partnerships with swimming and aquatic sports clubs to boost visitation. Events such as inflatable days, pool yoga and regional meets will be designed to engage all age groups. Delivery may be supported by health and events-focused grants.

Trial Free Entry for the Community / Trial Adjusted Morning Swim Hours

Both initiatives will be trialled for the short term. Free entry aims to improve accessibility and reduce administrative overhead. Adjusting the start time of morning swims from 6:00 am is intended to test whether later hours encourage higher participation while also helping to reduce staffing and operational costs. These trials will be evaluated based on attendance, feedback, and their overall impact on facility efficiency.

Purchase of New Inflatables and Family-Friendly Equipment / New Diving Boards

The Shire will review inflatable equipment annually to determine whether replacements or new purchases are required. New additions will only be made if linked to planned programming or events. Diving board installation is not currently prioritised due to safety, staffing, and cost concerns. If revisited, the project will require CSRFF funding and strict compliance with industry regulations.

Accessibility Upgrades

An opportunity aimed at ensuring inclusive access for all community members. Upgrades to improve accessibility, such as enhanced entry points, handrails, pool hoists, and pathway improvements, can be considered in line with community feedback and relevant disability access standards. Implementation must be guided by compliance requirements and prioritised according to identified local needs.

SHIRE OF THREE SPRINGS

MONTHLY FINANCIAL REPORT
(Containing the Statement of Financial Activity)
For the Period Ended 30 June 2025

LOCAL GOVERNMENT ACT 1995

LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

TABLE OF CONTENTS

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KEY INFORMATION

Items of Significance

The material variance adopted by the Shire for the 2024/25 year is $10,000 or 10%. The following selected items have been highlighted due to the amount of the variance to the budget or due to the nature of the revenue/expenditure. A full listing and explanation of all items considered of significant/material variance is disclosed in Note 15.

	% Collected / Completed	Amended Annual Budget	Amended YTD Budget	YTD Actual	Variance (Under)/Over
Significant Projects (above $30,000)					
Staff House - (Lot 35) 47 Williamson St - Building (Capital)	91%	16,500	16,500	15,041	1,459
Staff House - (Lot 157) 65 Carter St - Building (Capital)	62%	53,000	53,000	32,642	20,358
Community Hall - Carter Street - Emergency Evac Cntre (Capital)	75%	335,487	335,487	250,266	85,221
Pavilion - Oval - Building (Capital) (incl NEW GYM postings - use BC11	4%	108,000	108,000	4,516	103,484
Sporting Club - Slaughter Street - Building (Capital)	95%	106,218	106,218	100,920	5,298
Duffy Store Redevelopment Capex	0%	1,000,000	1,000,000	0	1,000,000
Westrail Building - Railway Road - Building (Capital)	0%	39,500	39,500	0	39,500
Admin Office - 132 Railway Rd - Building (Capital)	0%	32,500	32,500	0	32,500
TS5017 New Fire Unit (Arrino BFB)	0%	614,300	614,300	0	614,300
CCTV equipment	41%	80,000	80,000	32,672	47,328
TS125 New Doctor's Vehicle	99%	67,614	67,614	67,100	514
New Community Bus	96%	127,350	127,350	122,527	4,823
TS5015 New Supervisor of Parks & Gardens Light vehicle	100%	56,228	56,228	56,046	182
Trailer mounted Variable Message Sign (inc trailer) x 2	100%	53,020	53,020	53,020	0
Communication Equipment &, Digital Information sign	0%	45,000	45,000	0	45,000
TS5006 New Grader	0%	424,788	424,788	0	424,788
TS5021 New Outside Crew Commute Vehicle	100%	77,361	77,361	77,396	(35)
Roads - Bitumen Sealing Towns Streets - General (Budgeting Only)	42%	50,000	50,000	21,188	28,812
Roads - Crack Sealing Towns Streets - General (Budgeting Only)	0%	30,000	30,000	0	30,000
Simpson Road (Capital)	4%	139,863	139,863	5,236	134,627
Tomkins Road (Capital)	100%	34,953	34,953	34,953	0
Skipper Road (R2R)	100%	162,394	162,394	161,838	556
Arrino West Road Sealed (R2R)	0%	514,413	514,413	0	514,413
First North Road (R2R)	101%	175,416	175,416	176,782	(1,366)
Hydraulic Road (R2R)	100%	62,426	62,426	62,426	0
2024-25 Dudawa Road Sealed SLK 7.5 - 12.5 Project 30003110	101%	194,276	194,276	195,930	(1,654)
2024-25 Dudawa Road Sealed SLK 8.5 - 12.5 Project 30003111	5%	414,089	414,089	19,250	394,839
Perenjori - Three Springs Road - Mid West Secondary Grain Freight Pı	63%	1,095,585	1,095,585	688,976	406,609
Inering Road - Mid West Secondary Grain Freight Project	59%	318,718	318,718	186,602	132,116
Three Springs - Eneabba Road - Mid West Secondary Grain Freight Pr	59%	10,057,867	10,057,867	5,959,509	4,098,358
Main Street Beautification	0%	30,000	30,000	0	30,000
Swimming Pool Basins renewal	101%	160,999	160,999	161,936	(937)
Pavilion Playground Capital Works	0%	102,472	102,472	0	102,472
Grants, Subsidies and Contributions					
Grants, Subsidies and Contributions	120%	1,105,216	1,105,216	1,330,547	225,331
Capital Grants, Subsidies and Contributions	54%	14,438,994	14,438,994	7,747,157	(6,691,837)
	58%	15,544,211	15,544,211	9,077,704	(6,466,507)
Rates Levied	100%	2,909,850	2,909,850	2,913,259	3,409

% Compares current ytd actuals to annual budget

Financial Position		Prior Year 30 June 2024	Current Year 30 June 2025
Adjusted Net Current Assets	96%	$ 3,547,407	$ 3,415,340
Cash and Equivalent - Unrestricted	84%	$ 4,399,999	$ 3,709,585

SHIRE OF THREE SPRINGS
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2025

BY NATURE

	Note	Adopted Annual Budget	Amended Annual Budget	Amended YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var. ▲▼	Significant Var. S
		$	$	$	$	$	%		
OPERATING ACTIVITIES									
Revenue from operating activities									
Rates	6	2,909,850	2,909,850	2,909,850	**2,913,259**	3,409	0%	▲	
Grants, Subsidies and Contributions	12	1,027,916	1,105,216	1,105,216	**1,330,547**	225,331	20%	▲	S
Fees and Charges		291,281	363,106	363,106	**369,499**	6,393	2%	▲	
Service Charges		0	0	0	**0**	0			
Interest Revenue		182,061	241,085	241,085	**233,401**	(7,684)	(3%)	▼	
Other Revenue		99,530	109,963	109,963	**87,413**	(22,551)	(21%)	▼	S
Profit on Disposal of Assets	7	82,636	82,636	82,636	**7,197**	(75,439)	(91%)	▼	S
		4,593,273	4,811,856	4,811,856	**4,941,317**				
Expenditure from operating activities									
Employee Costs		(2,458,586)	(2,363,780)	(2,363,780)	**(2,025,775)**	338,005	14%	▲	S
Materials and Contracts		(1,957,704)	(2,163,202)	(2,163,202)	**(1,266,300)**	896,902	41%	▲	S
Utility Charges		(333,894)	(356,931)	(356,931)	**(331,428)**	25,503	7%	▲	
Depreciation		(2,542,724)	(2,678,425)	(2,678,425)	**(2,670,085)**	8,340	0%	▲	
Finance Costs		0	0	0	**0**	0			
Insurance Expenses		(182,084)	(181,990)	(181,990)	**(254,963)**	(72,973)	(40%)	▼	S
Other Expenditure		(108,729)	(107,229)	(107,229)	**(66,377)**	40,853	38%	▲	S
Loss on Disposal of Assets	7	(49,885)	(48,418)	(48,418)	**(5,055)**	43,363	90%	▲	S
		(7,633,607)	(7,899,976)	(7,899,976)	**(6,623,534)**				
Operating activities excluded from budget									
Add back Depreciation		2,542,724	2,678,425	2,678,425	**2,670,085**	(8,340)	(0%)	▼	
Adjust (Profit)/Loss on Asset Disposal	7	(32,751)	(34,218)	(34,218)	**(2,142)**	32,076	(94%)	▲	
Movement in Leave Reserve (Added Back)		5,274	5,274	5,274	**5,383**	109	2%	▲	
Adjustment in Fixed Assets		0	0	0	**0**	0			
		2,515,248	2,649,482	2,649,481	**2,686,217**				
Amount attributable to operating activities		**(525,086)**	**(438,639)**	**(438,639)**	**1,003,999**				
INVESTING ACTIVITIES									
Inflows from investing activities									
Capital Grants, Subsidies and Contributions	13	14,467,299	14,438,994	14,438,994	**7,747,157**	(6,691,837)	(46%)	▼	S
Proceeds from Disposal of Assets	7	331,250	332,386	332,386	**57,045**	(275,341)	(83%)	▼	S
Proceeds from financial assets at amortised cost - self supporting loans	9	0	0	0	**0**	0			
		14,798,549	14,771,380	14,771,380	**7,804,201**				
Outflows from investing activities									
Land Held for Resale	8	0	0	0	**0**	0			
Land and Buildings	8	(1,920,380)	(1,976,543)	(1,976,543)	**(547,148)**	1,429,395	72%	▲	S
Plant and Equipment	8	(1,694,245)	(1,628,298)	(1,628,298)	**(440,586)**	1,187,713	73%	▲	S
Furniture and Equipment	8	0	0	0	**0**	0			
Infrastructure Assets - Roads	8	(13,262,406)	(13,282,450)	(13,282,450)	**(7,545,139)**	5,737,311	43%	▲	S
Infrastructure Assets - Drainage	8	0	0	0	**0**	0			
Infrastructure Assets - Footpaths	8	0	0	0	**0**	0			
Infrastructure Assets - Parks and Ovals	8	(400,211)	(470,902)	(470,902)	**(260,367)**	210,535	45%	▲	S
Infrastructure Assets - Airfield	8	0	0	0	**0**	0			
Payments for financial assets at amortised cost - self supporting loans		0	0	0	**0**	0			
		(17,277,242)	(17,358,194)	(17,358,194)	**(8,793,240)**				
Amount attributable to investing activities		**(2,478,693)**	**(2,586,813)**	**(2,586,813)**	**(989,038)**				
FINANCING ACTIVITIES									
Inflows from financing activities									
Proceeds from New Borrowings		1,000,000	1,000,000	1,000,000	**0**	(1,000,000)	(100%)	▼	S
Transfer from Reserves	10	0	0	0	**0**	0			
		1,000,000	1,000,000	1,000,000	**0**				
Outflows from financing activities									
Repayment of Borrowings	9	(1,000,000)	(1,000,000)	(1,000,000)	**0**	1,000,000	100%	▲	S
Payments for principal portion of lease liabilities	9	0	0	0	**0**	0			
Transfer to Reserves	10	(363,055)	(280,055)	(280,055)	**(147,027)**	133,028	48%	▲	
		(1,363,055)	(1,280,055)	(1,280,055)	**(147,027)**				
Amount attributable to financing activities		**(363,055)**	**(280,055)**	**(280,055)**	**(147,027)**				
MOVEMENT IN SURPLUS OR DEFICIT									
Surplus or deficit at the start of the financial year	1	3,366,834	3,547,407	3,547,407	**3,547,407**	0	0%		
Amount attributable to operating activities		(525,086)	(438,639)	(438,639)	**1,003,999**				
Amount attributable to investing activities		(2,478,693)	(2,586,813)	(2,586,813)	**(989,038)**				
Amount attributable to financing activities		(363,055)	(280,055)	(280,055)	**(147,027)**				
Surplus or deficit at the end of the financial year	1	**(0)**	**241,899**	**241,899**	**3,415,340**				

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.
Refer to Note 15 for an explanation of the reasons for the variance.
The material variance adopted by Council for the 2024/25 year is $10,000 and 10%.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

SUMMARY INFORMATION

PREPARATION TIMING AND REVIEW

Date prepared: All known transactions up to 30 June 2025
Prepared by: Krys East (DCEO)
Reviewed by: Keith Woodward (CEO)

BASIS OF PREPARATION

REPORT PURPOSE

This report is prepared to meet the requirements of Local Government (Financial Management) Regulations 1996, Regulation 34 . Note: The Statements and accompanying notes are prepared based on all transactions recorded at the time of preparation and may vary due to transactions being processed for the reporting period after the date of preparation.

BASIS OF ACCOUNTING

This statement comprises a special purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations. Material accounting policies which have been adopted in the preparation of this statement are presented below and have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All Funds through which the Council controls resources to carry on its functions have been included in this statement. In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated. All monies held in the Trust Fund are excluded from the statement, but a separate statement of those monies appears at Note 14.

SIGNIFICANT ACCOUNTING POLICES

GOODS AND SERVICES TAX

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

REVALUATION TIMING

The Local Government (Financial Management) Regulations 1996 provide that:

- land and buildings classified as property, plant and equipment; or
- infrastructure; or
- vested improvements that the local government controls ;

and measured at reportable value, are only required to be revalued every five years. Revaluing these non-financial assets every five years is a departure from AASB 116 Property, Plant and Equipment, which would have required the Shire to assess at each reporting date whether the carrying amount of the above mentioned non-financial assets materially differs from their fair value and, if so, revalue the class of non-financial assets.

CRITICAL ACCOUNTING ESTIMATES

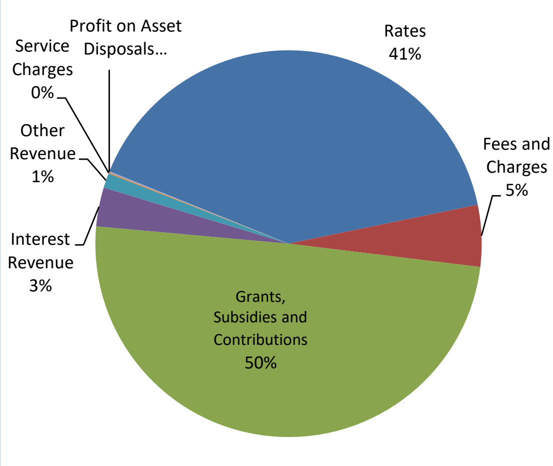
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

ROUNDING OFF FIGURES

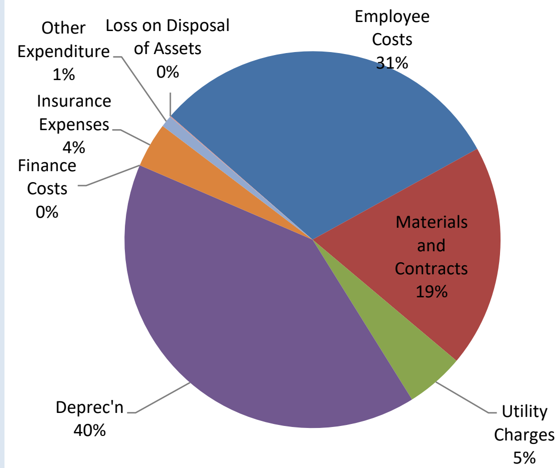
All figures shown in this statement are rounded to the nearest dollar.

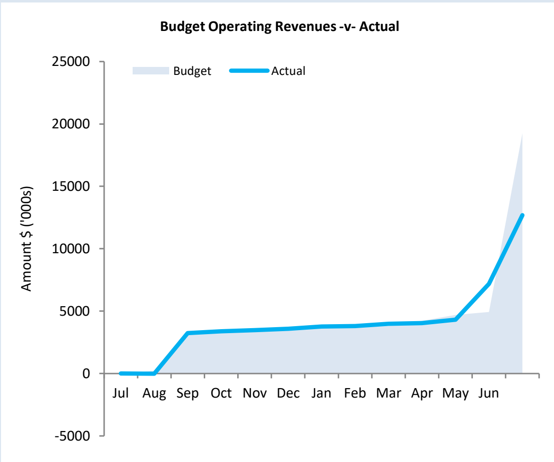
SUMMARY GRAPHS

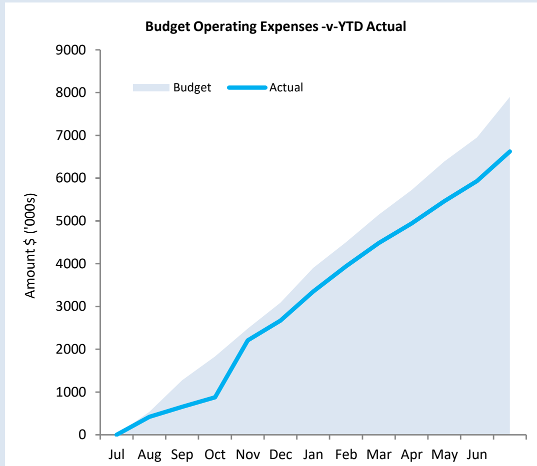
OPERATING REVENUE



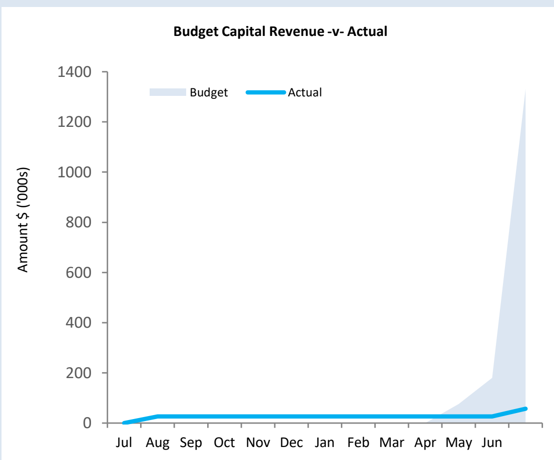
OPERATING EXPENSES



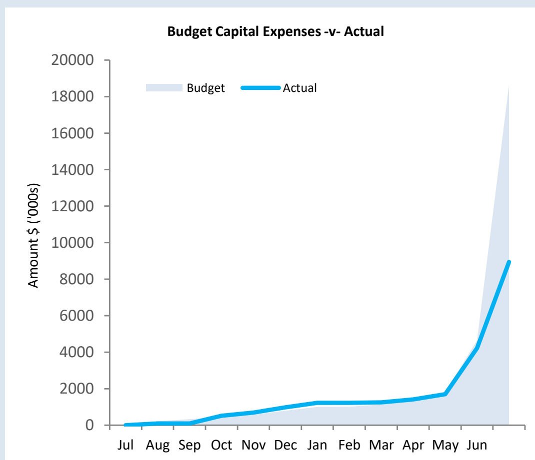




CAPITAL REVENUE



CAPITAL EXPENSES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

STATUTORY REPORTING PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

GOVERNANCE	ACTIVITIES
To provide a decision making process for the efficient allocation of scarce resources.	Administration and operation of facilities to members of council: Other costs that relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific council services.
GENERAL PURPOSEFUNDING	
To collect revenue to fund the provision of services.	Rates, general purpose government grants and interest revenue
LAW, ORDER, PUBLIC SAFETY	
To ensure a safer community in which to live.	Supervision of various local laws, fire prevention, emergency services and animal control.
HEALTH	
To provide an operational framework for good community health.	'Food quality and pest control, maintenance of child health centre, medical centre, dental clinic and administration of group health scheme.
EDUCATION AND WELFARE	
To support the needs of the community in education and welfare.	Assistance to Day Care Centre, Playgroup, Youth activities and other voluntary services.
HOUSING	
Provide adequate housing to attract and retain staff and non-staff.	Maintenace of council owned staff and non-staff housing.
COMMUNITY AMENITIES	
Provide services required by the community.	Rubbish collection services, tip operation, noise control, town planning administration, cemetery maintenance, rest centres, storm water drainage and FM radio retransmitter.
RECREATION AND CULTURE	
To establish and effectively manage infrastructure and resources that help the social wellbeing of the community.	Maintenance of the swimming pool, recreation centre, library, parks, gardens and reserves.
TRANSPORT	
To provide effective and efficient transport services to the community.	Construction and maintenance of streets, roads, bridges, cleaning and lighting of streets, traffic lights, cycleways, depot maintenance and airstrip maintenance.
ECONOMIC SERVICES	
To help promote the Shire and improve its economic wellbeing.	The regulation and provision of tourism, area promotion, building control, noxious weeds, vermin control, plant nursery and standpipes.
OTHER PROPERTY AND SERVICES	
To monitor and control overheads and operating accounts.	Private works operations, plant repairs and operations and engineering costs.

SHIRE OF THREE SPRINGS
STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2025

STATUTORY REPORTING PROGRAMS

	Note	Adopted Annual Budget	Amended Annual Budget (d)	Amended YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var. ▲▼	Significant Var. S
		$	$	$	$	$	%		
OPERATING ACTIVITIES									
Revenue from operating activities									
Governance		800	800	800	**0**	(800)	(100%)	▼	
General Purpose Funding - Rates	6	2,909,850	2,909,850	2,909,850	**2,913,259**	3,409	0%	▲	
General Purpose Funding - Other		262,637	403,553	403,553	**1,262,928**	859,376	213%	▲	S
Law, Order and Public Safety		666,504	666,504	666,504	**53,097**	(613,407)	(92%)	▼	S
Health		107,444	107,444	107,444	**101,752**	(5,692)	(5%)	▼	
Education and Welfare		1,500	0	0	**0**	0			
Housing		121,390	121,770	121,770	**96,385**	(25,385)	(21%)	▼	S
Community Amenities		115,241	185,241	185,241	**223,235**	37,994	21%	▲	S
Recreation and Culture		62,709	61,063	61,063	**36,230**	(24,833)	(41%)	▼	S
Transport		267,059	267,059	267,059	**189,340**	(77,718)	(29%)	▼	S
Economic Services		19,400	19,400	19,400	**11,473**	(7,927)	(41%)	▼	
Other Property and Services		58,740	69,173	69,173	**53,618**	(15,556)	(22%)	▼	S
		4,593,273	4,811,856	4,811,856	**4,941,317**				
Expenditure from operating activities									
Governance		(593,139)	(554,456)	(554,456)	**(423,772)**	130,684	24%	▲	S
General Purpose Funding		(182,469)	(154,531)	(154,531)	**(154,605)**	(74)	(0%)	▼	
Law, Order and Public Safety		(284,703)	(363,000)	(363,000)	**(242,441)**	120,559	33%	▲	S
Health		(371,665)	(357,973)	(357,973)	**(308,823)**	49,150	14%	▲	S
Education and Welfare		(123,326)	(128,570)	(128,570)	**(121,252)**	7,318	6%	▲	
Housing		(295,714)	(331,941)	(331,941)	**(284,424)**	47,517	14%	▲	S
Community Amenities		(686,587)	(691,997)	(691,997)	**(351,376)**	340,621	49%	▲	S
Recreation and Culture		(1,673,254)	(1,762,191)	(1,762,191)	**(1,437,878)**	324,313	18%	▲	S
Transport		(2,907,790)	(3,001,323)	(3,001,323)	**(2,759,332)**	241,990	8%	▲	
Economic Services		(474,045)	(500,916)	(500,916)	**(302,065)**	198,852	40%	▲	S
Other Property and Services		(40,915)	(53,078)	(53,078)	**(237,567)**	(184,489)	(348%)	▼	S
		(7,633,607)	(7,899,976)	(7,899,976)	**(6,623,534)**				
Non-cash amounts excluded from operating activities									
Add back Depreciation		2,542,724	2,678,425	2,678,425	**2,670,085**	(8,340)	(0%)	▼	
Adjust (Profit)/Loss on Asset Disposal	7	(32,751)	(34,218)	(34,218)	**(2,142)**	32,076	(94%)	▲	
Movement in Leave Reserve (Added Back)		5,274	5,274	5,274	**5,383**	109	2%	▲	
Adjustment in Fixed Assets		0	0	0	**0**	0			
		2,515,248	2,649,482	2,649,481	**2,686,217**				
Amount attributable to operating activities		**(525,086)**	**(438,639)**	**(438,639)**	**1,003,999**				
INVESTING ACTIVITIES									
Inflows from investing activities									
Capital Grants, Subsidies and Contributions	13	14,467,299	14,438,994	14,438,994	**7,747,157**	(6,691,837)	(46%)	▼	S
Proceeds from Disposal of Assets	7	331,250	332,386	332,386	**57,045**	(275,341)	(83%)	▼	S
Proceeds from financial assets at amortised cost - self supporting loans		0	0	0	**0**	0			
		14,798,549	14,771,380	14,771,380	**7,804,201**				
Outflows from investing activities									
Land Held for Resale	8	0	0	0	**0**	0			
Land and Buildings	8	(1,920,380)	(1,976,543)	(1,976,543)	**(547,148)**	1,429,395	72%	▲	S
Plant and Equipment	8	(1,694,245)	(1,628,298)	(1,628,298)	**(440,586)**	1,187,713	73%	▲	S
Furniture and Equipment	8	0	0	0	**0**	0			
Infrastructure Assets - Roads	8	(13,262,406)	(13,282,450)	(13,282,450)	**(7,545,139)**	5,737,311	43%	▲	S
Infrastructure Assets - Drainage	8	0	0	0	**0**	0			
Infrastructure Assets - Footpaths	8	0	0	0	**0**	0			
Infrastructure Assets - Parks and Ovals	8	(400,211)	(470,902)	(470,902)	**(260,367)**	210,535	45%	▲	S
Infrastructure Assets - Airfield	8	0	0	0	**0**	0			
Payments for financial assets at amortised cost - self supporting loans		0	0	0	**0**	0			
		(17,277,242)	(17,358,194)	(17,358,194)	**(8,793,240)**				
Amount attributable to investing activities		**(2,478,693)**	**(2,586,813)**	**(2,586,813)**	**(989,038)**				
FINANCING ACTIVITIES									
Inflows from financing activities									
Proceeds from New Debentures	9	1,000,000	1,000,000	1,000,000	**0**	(1,000,000)	(100%)	▼	S
Transfer from Reserves	10	0	0	0	**0**	0			
		1,000,000	1,000,000	1,000,000	**0**				
Outflows from financing activities									
Repayment of Borrowings	9	(1,000,000)	(1,000,000)	(1,000,000)	**0**	1,000,000	100%	▲	S
Payments for principal portion of lease liabilities	9	0	0	0	**0**	0			
Transfer to Reserves	10	(363,055)	(280,055)	(280,055)	**(147,027)**	133,028	48%	▲	S
		(1,363,055)	(1,280,055)	(1,280,055)	**(147,027)**				
Amount attributable to financing activities		**(363,055)**	**(280,055)**	**(280,055)**	**(147,027)**				
MOVEMENT IN SURPLUS OR DEFICIT									
Surplus or deficit at the start of the financial year	1	3,366,834	3,547,407	3,547,407	**3,547,407**	0	0%		
Amount attributable to operating activities		(525,086)	(438,639)	(438,639)	**1,003,999**				
Amount attributable to investing activities		(2,478,693)	(2,586,813)	(2,586,813)	**(989,038)**				
Amount attributable to financing activities		(363,055)	(280,055)	(280,055)	**(147,027)**				
Surplus or deficit at the end of the financial year	1	**(0)**	**241,900**	**241,899**	**3,415,340**				

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.
Refer to Note 15 for an explanation of the reasons for the variance.
The material variance adopted by Council for the 2024/25 year is $10,000 and 10%.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES
All rates levied under the Local Government Act 1995. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Exclude administration fees, interest on instalments, interest on arrears and service charges.

GRANTS, SUBSIDIES AND CONTRIBUTIONS
Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS
Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

PROFIT ON ASSET DISPOSAL
Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

FEES AND CHARGEES
Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

SERVICE CHARGES
Service charges imposed under Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996 identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

INTEREST REVENUE
Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME
Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

EXPENSES

EMPLOYEE COSTS
All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS
All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC.)
Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE
All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL
Loss on the disposal of fixed assets.

DEPRECIATION
Depreciation expense raised on all classes of assets.

FINANCE COSTS
Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE
Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

SHIRE OF THREE SPRINGS
STATEMENT OF FINANCIAL POSITION
FOR THE PERIOD ENDED 30 JUNE 2025

	30 June 2024	30 June 2025
	$	$
CURRENT ASSETS		
Cash and cash equivalents	6,544,581	6,009,387
Trade and other receivables	217,911	636,627
Other financial assets	0	0
Inventories	5,629	3,199
Contract assets	125,872	0
Other assets	3,035	0
TOTAL CURRENT ASSETS	6,897,029	6,649,212
NON-CURRENT ASSETS		
Trade and other receivables	31,826	22,487
Other financial assets	83,171	79,620
Property, plant and equipment	18,034,258	18,413,539
Infrastructure	35,065,110	40,754,080
TOTAL NON-CURRENT ASSETS	53,214,365	59,269,726
TOTAL ASSETS	60,111,393	65,918,938
CURRENT LIABILITIES		
Trade and other payables	327,927	618,568
Other liabilities	801,783	253,748
Borrowings	0	0
Employee related provisions	194,473	194,473
TOTAL CURRENT LIABILITIES	1,324,183	1,066,789
NON-CURRENT LIABILITIES		
Other liabilities	58,500	58,500
Employee related provisions	55,486	55,486
TOTAL NON-CURRENT LIABILITIES	113,986	113,986
TOTAL LIABILITIES	1,438,169	1,180,775
NET ASSETS	**58,673,224**	**64,738,163**
EQUITY		
Retained surplus	31,949,742	37,867,654
Reserve accounts	2,132,702	2,279,729
Revaluation surplus	24,590,780	24,590,780
TOTAL EQUITY	**58,673,224**	**64,738,163**

This statement is to be read in conjunction with the accompanying notes.

OPERATING ACTIVITIES
NOTE 1
ADJUSTED NET CURRENT ASSETS

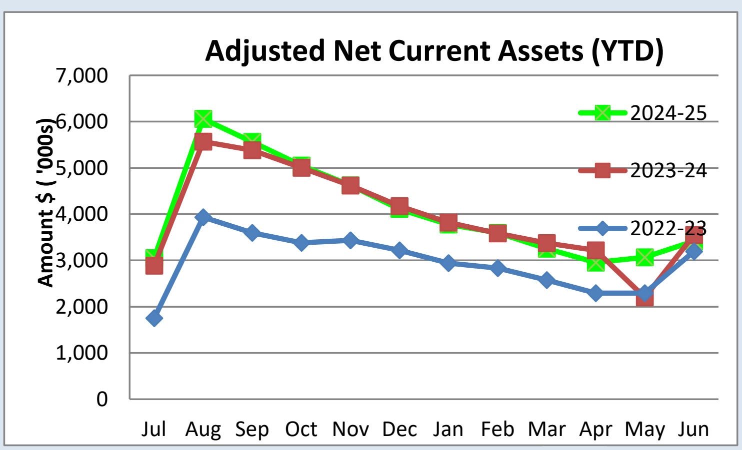
Adjusted Net Current Assets	Note	Last Years Closing 30/06/2024	This Time Last Year 30/06/2024	Year to Date Actual 30/06/2025
		$	$	$
Current Assets				
Cash Unrestricted	2	4,399,999	4,399,999	3,709,585
Cash Restricted - Reserves	2	2,132,702	2,132,702	2,279,729
Cash Restricted - Bonds & Deposits	2	11,881	11,881	20,073
Receivables - Rates	3	70,112	70,112	104,443
Receivables - Other	3	147,800	147,800	532,184
Other Assets Other Than Inventories	4	128,907	128,907	0
Inventories	4	5,629	5,629	3,199
		6,897,029	6,897,029	6,649,212
Less: Current Liabilities				
Payables	5	(311,937)	(311,937)	(593,930)
Contract Liabilities	11	(801,783)	(801,783)	(253,748)
Bonds & Deposits	14	(15,990)	(15,990)	(24,638)
Loan and Lease Liability	9	0	0	0
Provisions	11	(194,473)	(194,473)	(194,473)
		(1,324,183)	(1,324,183)	(1,066,789)
Less: Cash Reserves	10	(2,132,702)	(2,132,702)	(2,279,729)
Add Back: Component of Leave Liability not Required to be funded		107,263	107,263	112,646
Add Back: Loan and Lease Liability		0	0	0
Less : Loan Receivable - clubs/institutions		0	0	0
Net Current Funding Position		**3,547,407**	**3,547,407**	**3,415,340**

SIGNIFICANT ACCOUNTING POLICIES

Please see Note 1(a) for information on significant accounting polices relating to Net Current Assets.

KEY INFORMATION

The amount of the adjusted net current assets at the end of the period represents the actual surplus (or deficit if the figure is a negative) as presented on the Rate Setting Statement.



This Year YTD Surplus(Deficit)

$3.42 M

Last Year YTD Surplus(Deficit)

$3.55 M

OPERATING ACTIVITIES
NOTE 2
CASH AND FINANCIAL ASSETS

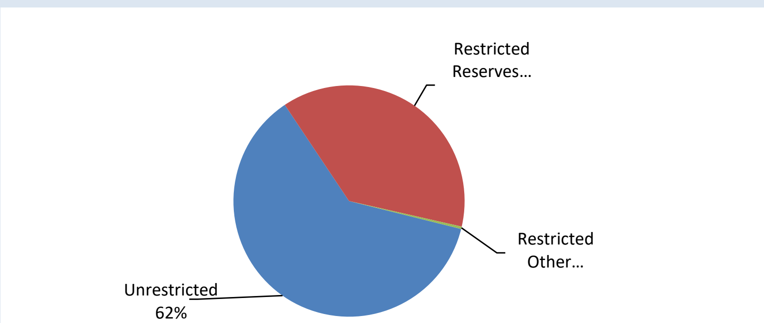
	Unrestricted	Restricted Reserves	Restricted Muni	Total Amount	Institution	Interest Rate	Maturity Date
	$	$	$	$			
Cash on Hand							
Cash On Hand - Library	100.00			100	Cash on Hand	Nil	On Hand
Petty Cash - Admin	26.80			27	Cash on Hand	Nil	On Hand
Cash On Hand - Swimming Pool	200.00			200	Cash on Hand	Nil	On Hand
At Call Deposits							
Municipal Bank Account - CBA	1,355,999.42			1,355,999	CBA	0.10%	Ongoing
Police Licensing Account - CBA			20,072.51	20,073	CBA	Variable	Ongoing
Term Deposits							
Business Maximiser Account - CBA	2,353,259.07			2,353,259	CBA	0.10%	Ongoing
Cash Deposit Account CDA Investment - CBA		2,279,729.04		2,279,729	CBA	0.25%	Ongoing
Investments							
Total	**3,709,585**	**2,279,729**	**20,073**	**6,009,387**			

SIGNIFICANT ACCOUNTING POLICIES

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of financial position.



Total Cash	Unrestricted
$6.01 M	**$2.28 M**

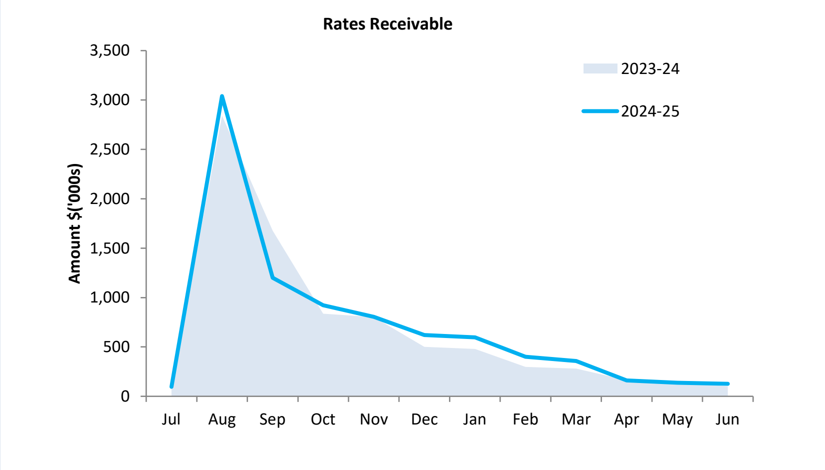
OPERATING ACTIVITIES
NOTE 3
RECEIVABLES

Receivables - Rates & Rubbish	30 June 2024	30 Jun 25
	$	$
Opening Arrears Previous Years	80,834	101,937
Levied this year	2,780,028	3,005,319
Less Collections to date	(2,758,925)	(2,980,327)
Equals Current Outstanding	101,937	126,930
Net Rates Collectable	**101,937**	**126,930**
% Collected	96.44%	95.92%

Receivables - General	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$
Receivables - General	2,560	100	2,975	28,175	33,810
Percentage	8%	0%	9%	83%	
Balance per Trial Balance					
Sundry Debtors					33,810
Receivables - Other					498,374
Total Receivables General Outstanding					**532,184**
Amounts shown above include GST (where applicable)					

KEY INFORMATION

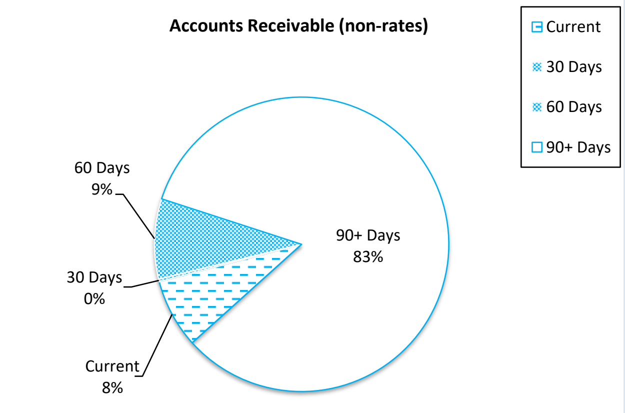
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.



Collected	Rates Due
96%	**$126,930**

SIGNIFICANT ACCOUNTING POLICIES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Debtors Due
$532,184

Over 30 Days
92%

Over 90 Days
83%

OPERATING ACTIVITIES
NOTE 4
OTHER CURRENT ASSETS

Other Current Assets	Opening Balance 1 Jul 2024	Asset Increase	Asset Reduction	Closing Balance 30 Jun 2025
	$	$	$	$
Inventory				
Fuel, Visitor and Rec Centres stock on hand	5,629	0	(2,431)	3,199
Contract assets				
Contract assets	125,872	0	(125,872)	0
Total Other Current assets				**3,199**
Amounts shown above include GST (where applicable)				

KEY INFORMATION

Other financial assets at amortised cost

The Shire classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Inventory

Inventories are measured at the lower of cost and net realisable value.
Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Borrowing costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on the Council’s intentions to release for sale.

CONTRACT ASSETS

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

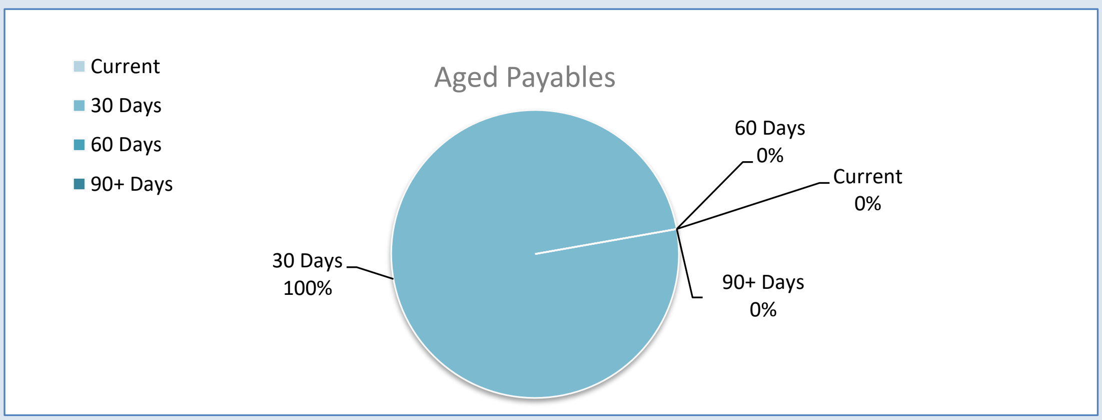
SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2025

OPERATING ACTIVITIES
NOTE 5
Payables

Payables - General	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$
Payables (Sundry Creditors) - General	0	100	0	0	100.00
Percentage	0%	100%	0%	0%	
Balance per Trial Balance					
Sundry creditors - General					21,538.80
Other creditors					28,692
Accruals/Income in Advance					76,821
ATO liabilities					466,878
Total Payables General Outstanding					**593,930**
Amounts shown above include GST (where applicable)					

KEY INFORMATION

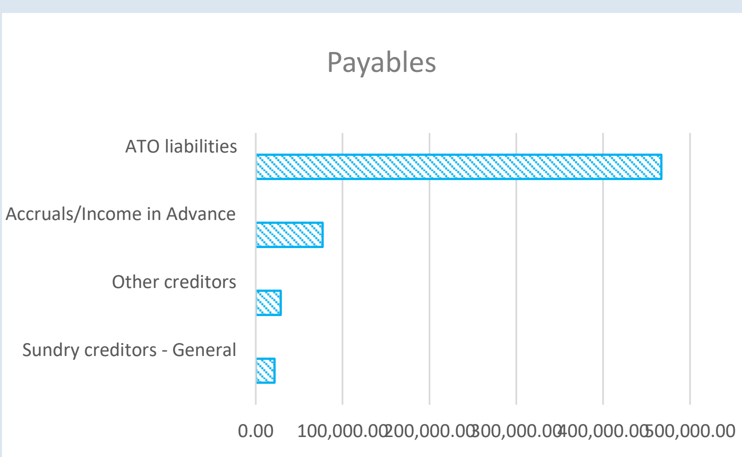
Trade and other payables represent liabilities for goods and services provided to the Shire that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

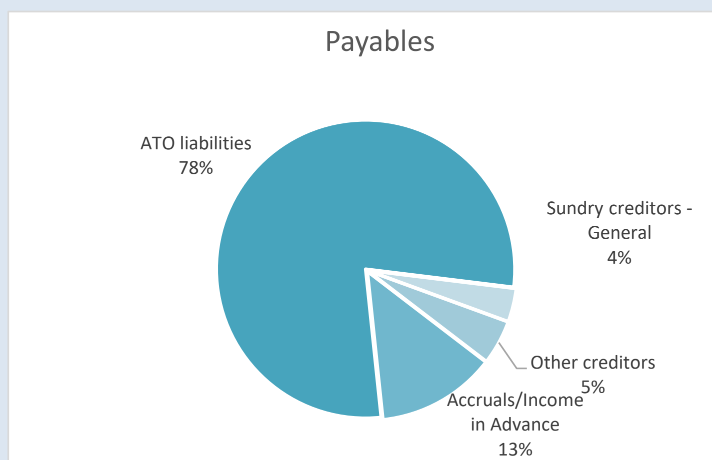


Creditors Due
$593,930

Over 30 Days
100%

Over 90 Days
0%





SHIRE OF THREE SPRINGS

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 30 JUNE 2025

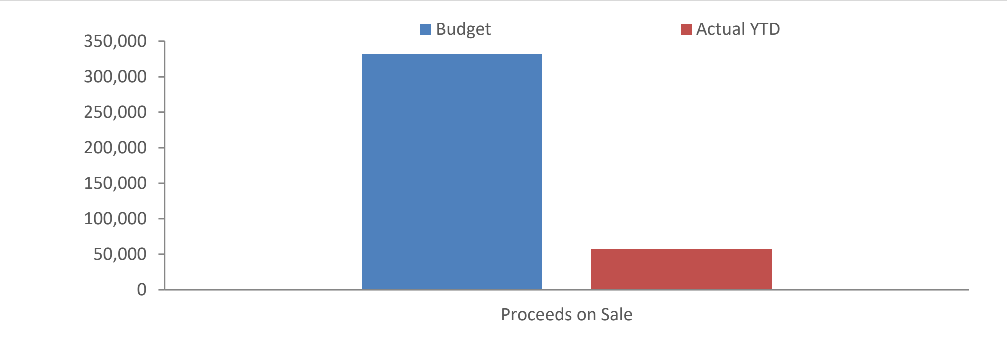
OPERATING ACTIVITIES
NOTE 6
RATE REVENUE

				Budget				YTD Actual			
RATE TYPE	**Rate in**	**Number of Properties**	**Rateable Value**	**Rate Revenue**	**Interim Rate**	**Back Rate**	**Total Revenue**	**Rate Revenue**	**Interim Rates**	**Back Rates**	**Total Revenue**
	$			$	$	$	$	$	$	$	$
General Rate											
Gross rental valuations											
GRV Residential	0.127549	203	2,266,452	289,084	0	0	289,084	289,084	893	0	289,977
GRV Mining	0.239212	1	247,000	59,085	0	0	59,085	59,085	0	0	59,085
Unimproved valuations											
UV Rural and Arrino Town	0.009214	184	268,326,000	2,472,356	0	0	2,472,356	2,472,356	0	0	2,472,356
UV Mining	0.060800	21	786,405	47,813	0	0	47,813	47,813	2,321	(18)	50,116
Sub-Totals		**409**	**271,625,857**	**2,868,338**	**0**	**0**	**2,868,338**	**2,868,338**	**3,214**	**(18)**	**2,871,534**
	Minimum										
Minimum Payment	**$**										
Gross rental valuations											
GRV Residential	500	22	19,939	11,000	0	0	11,000	11,000	0	0	11,000
GRV Mining	500	0	0	0	0	0	0	0	0	0	0
Unimproved valuations				0							
UV Rural and Arrino Town	500	24	551,750	12,000	0	0	12,000	12,000	0	0	12,000
UV Mining	500	17	59,796	8,500	0	0	8,500	8,500	0	0	8,500
Sub-Totals		**63**	**631,485**	**31,500**	**0**	**0**	**31,500**	**31,500**	**0**	**0**	**31,500**
		472	**272,257,342**	**2,899,838**	**0**	**0**	**2,899,838**	**2,899,838**	**3,214**	**(18)**	**2,903,034**
Amount from General Rates							**2,899,838**				**2,903,034**
CBH Tonnage	0.054350	1	151,100	8,213	0	0	**8,213**	8,213	0	0	
MRAC GRV	0.127549	1	1,851	236	0	0	**236**	0	0	0	
DBNGPC As advised by DPNG	0.127549	1		1,563	0	0	**1,563**	2,013	0	0	0
Total Rates							**2,909,850**				**2,913,259**

OPERATING ACTIVITIES
NOTE 7
DISPOSAL OF ASSETS

		Amended Budget				YTD Actual			
Asset Number	Asset Description	Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
		$	$	$	$	$	$	$	$
			0						
	Plant and Equipment								
P5017	2013 Toyota Landcruiser Fire Unit (Arrino Bfb) Ts 5017	75,000	75,000	0	0	0	0	0	0
PM001B	2019 Toyota Kluger Gxl Auto	14,848	27,000	12,152	0	14,848	22,045	7,197	0
PEH001	2016 Caterpillar 120M Motor Grader (P500606)	125,749	80,000	0	(45,749)	0	0	0	0
PEH003	2016 Fuso Canter Tray Top Light Truck White 4.5T - Mechanic	30,016	82,000	51,984	0	0	0	0	0
P1421	Skid Mounted Retraspray 500Lt Sprayer With Boom & Spot Gun	0	3,000	3,000	0	0	0	0	0
PM003A	2020 Mitsubishi Triton Gls Prem 2.4L Dual Cab Ute	28,055	26,136	0	(1,919)	28,055	26,136	0	(1,919)
PM004	2017 Ford Px Mk11 Single Cab Xl Ute (Crew Commute)	12,000	11,250	0	(750)	12,000	8,863	0	(3,137)
P501504	2019 Ford Ranger My2019 Super Cab Xl - Maintenance Officer	12,500	28,000	15,500	0	0	0	0	0
		298,168	**332,386**	**82,636**	**(48,418)**	**54,903**	**57,045**	**7,197**	**(5,055)**

KEY INFORMATION



Proceeds on Sale		
Budget	YTD Actual	%
$332,386	**$57,045**	**17%**

INVESTING ACTIVITIES
NOTE 8
CAPITAL ACQUISITIONS

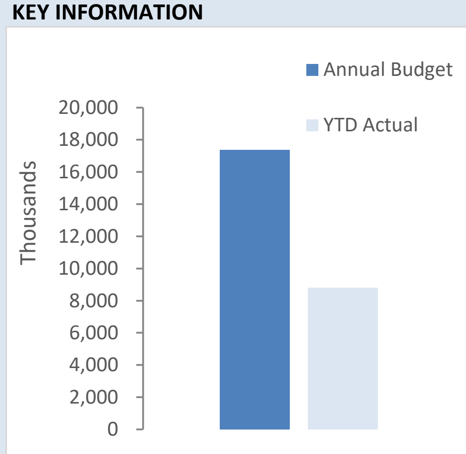
Capital Acquisitions	Adopted Annual Budget	Amended Annual Budget	Amended YTD Budget	YTD Actual Total	YTD Budget Variance
	$	$	$	$	$
Land and Buildings	1,920,380	1,976,543	1,976,543	**547,148**	(1,429,395)
Equipment on Reserves	0	0	0	**0**	0
Plant and Equipment	1,694,245	1,628,298	1,628,298	**440,586**	(1,187,713)
Motor Vehicles	0	0	0	**0**	0
Furniture and Equipment	0	0	0	**0**	0
Infrastructure Assets - Roads	13,262,406	13,282,450	13,282,450	**7,545,139**	(5,737,311)
Infrastructure Assets - Drainage	0	0	0	**0**	0
Infrastructure Assets - Footpaths	0	0	0	**0**	0
Infrastructure Assets - Parks and Ovals	400,211	470,902	470,902	**260,367**	(210,535)
Infrastructure Assets - Airfield	0	0	0	**0**	0
Capital Expenditure Totals	17,277,242	17,358,194	17,358,194	**8,793,240**	(8,564,954)

Capital acquisitions funded by:					
	$	$	$	$	$
Capital Grants and Contributions	14,467,299	14,438,994	14,438,994	**7,747,157**	(6,691,837)
Borrowings	1,000,000	1,000,000	1,000,000	**0**	(1,000,000)
Other (Disposals & C/Fwd)	331,250	332,386	332,386	**57,045**	(275,341)
Council contribution - Cash Backed Reserves					
Various Reserves	0	0	0	**0**	0
Council contribution - operations	**1,478,693**	**1,586,813**	**1,586,813**	989,038	(597,775)
Capital Funding Total	**17,277,242**	**17,358,194**	**17,358,194**	**8,793,240**	**(8,564,954)**

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION



Acquisitions	Annual Budget	YTD Actual	% Spent
	$17.36 M	**$8.79 M**	**51%**

Capital Grant	Annual Budget	YTD Actual	% Received
	$14.44 M	**$7.75 M**	**54%**

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2025

Capital Expenditure Total

Level of Completion Indicators

- 0%
- 20%
- 40%
- 60%
- 80%
- 100%
- Over 100%

Percentage YTD Actual to Annual Budget
Expenditure over budget highlighted in red.

Level of completion indicator, please see table at the top of this note for further detail.

Assets	Account Number	Balance Sheet Category	Job Number	Adopted Annual Budget	Amended Annual Budget	Amended YTD Budget	Total YTD
				$	$	$	$
Buildings							
Governance							
Council Chambers - Building (Capital)	4040110	510	BC4001	(15,000)	(15,000)	(15,000)	0
Total - Governance				**(15,000)**	**(15,000)**	**(15,000)**	**0**
Health							
Medical Centre - Thomas Street - Building (Capital)	4070710	510	BC1584	(20,000)	(20,000)	(20,000)	(8,324)
Total - Health				**(20,000)**	**(20,000)**	**(20,000)**	**(8,324)**
Early Learning Childhood Centre - Building (Capital)	4080310	510	BC0801	(19,000)	(23,000)	(23,000)	0
Playgroup - Lot 220 Maryhofer Street - Building (Capital)	4080310	510	BC1022	0	(14,160)	(14,160)	0
Total - Education & Welfare				**(19,000)**	**(37,160)**	**(37,160)**	**0**
Housing							
Staff House - (Lot 10) 41 Slaughter St - Building (Capital)	4090110	510	BC9000	(6,760)	(13,000)	(13,000)	0
Staff House - (Lot 182) 58 Carter St - Building (Capital)	4090110	510	BC9001	0	(10,600)	(10,600)	(9,412)
Staff House - (Lot 74) 5 Gooch St - Building (Capital)	4090110	510	BC9002	(22,650)	(33,497)	(33,497)	(24,198)
Staff House - (Lot 30) 3 Howard St - Building (Capital)	4090110	510	BC9004	0	(2,000)	(2,000)	(1,552)
Staff House - (Lot 35) 47 Williamson St - Building (Capital)	4090110	510	BC9009	(44,230)	(16,500)	(16,500)	(15,041)
Staff House - (Lot 157) 65 Carter St - Building (Capital)	4090110	510	BC9011	(46,000)	(53,000)	(53,000)	(32,642)
Staff House - (Lot 54) 17 Glyde St (LGCHP) - JV - Building (Capital)	4090110	510	BC9014	0	(2,000)	(2,000)	0
Staff House - (Lot 217) 89 Williamson St - Building (Capital)	4090110	510	BC9056	(8,535)	(11,600)	(11,600)	(4,691)
Non-Staff House - (Lot 214) 21 Franklin St - Building (Capital)	4090210	510	BC9003	(18,500)	(30,562)	(30,562)	(23,562)
Non-staff House - (Lot 60) 5 Glyde St (LGCHP) - JV - Building (Capital)	4090210	510	BC9055	0	(2,000)	(2,000)	(1,561)
Non-Staff House - (Lot 222) 46 Carter St - Building (Capital)	4090210	510	BC9058	(30,000)	(41,000)	(41,000)	(9,549)
Kadathinni Unit 6 - (Lot 235) Carter St - Building (Capital)	4090310	510	BC90496	(5,000)	(5,000)	(5,000)	(4,196)
Total - Housing				**(181,675)**	**(220,759)**	**(220,759)**	**(126,826)**
Recreation And Culture							
Swimming Pool - Mayrhofer Street - Building (Capital)	4110210	510	BC1104	(19,000)	(26,920)	(26,920)	(21,120)
Community Hall - Carter Street - Emergency Evac Cntre (Capital)	4110110	510	BC1101A	(335,487)	(335,487)	(335,487)	(250,266)
Pavilion - Oval - Building (Capital) (incl NEW GYM postings - use BC1105 for	4110310	510	BC1103	(107,000)	(108,000)	(108,000)	(4,516)
Squash Courts/Gymnasium - Slaughter Street - Building (Capital)	4110310	510	BC1105	(20,000)	(30,000)	(30,000)	(27,788)
Sporting Club - Slaughter Street - Building (Capital)	4110310	510	BC1106	(106,218)	(106,218)	(106,218)	(100,920)
Playground Building - Hockey Ground - Building (Capital)	4110310	510	BC1112	(10,000)	0	0	0
Total - Recreation And Culture				**(597,705)**	**(606,625)**	**(606,625)**	**(404,610)**
Shire Depot - Talc Road - Building (Capital)	4120110	510	BC1230	(15,000)	(5,000)	(5,000)	(2,423)
Total - Transport				**(15,000)**	**(5,000)**	**(5,000)**	**(2,423)**
Economic Services							
Westrail Building - Railway Road - Building (Capital)	4130810	510	BC013	(39,500)	(39,500)	(39,500)	0
Duffy Store Redevelopment Capex	4130810	510	BC1021A	(1,000,000)	(1,000,000)	(1,000,000)	0
Total - Economic Services				**(1,039,500)**	**(1,039,500)**	**(1,039,500)**	**(4,965)**
Admin Office - 132 Railway Rd - Building (Capital)	4140210	510	**BC4002**	(32,500)	(32,500)	(32,500)	0
Total - Other Property & Services				**(32,500)**	**(32,500)**	**(32,500)**	**0**
Total - Buildings				**(1,920,380)**	**(1,976,543)**	**(1,976,543)**	**(547,148)**
Plant & Equipment							
Other Law, Order & Public Safety							
CCTV equipment	4050330	530	PE0501	(80,000)	(80,000)	(80,000)	(32,672)
TS5017 New Fire Unit (Arrino BFB)	4050530	530	PA5017	(614,300)	(614,300)	(614,300)	0
Total - Other Law, Order & Public Safety				**(694,300)**	**(694,300)**	**(694,300)**	**(32,672)**
Health							
TS125 New Doctor's Vehicle	4070730	530	PA003	(63,000)	(67,614)	(67,614)	(67,100)
New Fogger	4070530	530	PA006	0	(8,000)	(8,000)	0
Total - Health				**(63,000)**	**(75,614)**	**(75,614)**	**(67,100)**
New Community Bus	4100730	530	PA5592	(140,000)	(127,350)	(127,350)	(122,527)
Total - Community Amenities				**(140,000)**	**(127,350)**	**(127,350)**	**(122,527)**
Recreation & Culture							
Communication Equipment &, Digital Information sign	4110130	530	PE1106	(45,000)	(45,000)	(45,000)	0
Gym Equipment	4110330	530	PE1103	(8,000)	(8,900)	(8,900)	(2,722)
Large projector screen for Hall	4110330	530	PE1111	(5,000)	(5,000)	(5,000)	0
Radio Mama Radio Transmitter	4110430	530	PE1109	(5,000)	(5,000)	(5,000)	0
Triple M Radio Transmitter	4110430	530	PE1110	(5,000)	(5,000)	(5,000)	0
Total - Recreation & Culture				**(68,000)**	**(68,900)**	**(68,900)**	**(2,722)**
Transport							
Unlicensed New Skid/Tractor mounted Spray Unit	4120330	530	PA1421	(15,000)	(15,000)	(15,000)	0
TS5001 New MWS Vehicle	4120330	530	PA5001	(4,800)	(4,800)	(4,800)	(3,218)
TS5006 New Grader	4120330	530	PA5006	(490,000)	(424,788)	(424,788)	0
TS5015 New Supervisor of Parks & Gardens Light vehicle	4120330	530	PA5015	(58,000)	(56,228)	(56,228)	(56,046)
Trailer mounted Variable Message Sign (inc trailer) x 2	4120330	530	PE1203	(50,000)	(53,020)	(53,020)	(53,020)

SHIRE OF THREE SPRINGS
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 30 JUNE 2025

Capital Expenditure Total
Level of Completion Indicators

0%
20%
40%
60%
80%
100%
Over 100%

Percentage YTD Actual to Annual Budget
Expenditure over budget highlighted in red.

Level of completion indicator, please see table at the top of this note for further detail.

Assets	Account Number	Balance Sheet Category	Job Number	Adopted Annual Budget	Amended Annual Budget	Amended YTD Budget	Total YTD
				$	$	$	$
TS5021 New Outside Crew Commute Vehicle	4120330	530	PA5021	(73,181)	(77,361)	(77,361)	(77,396)
Car washing unit and vacuum station	4120330	530	PE1204	(8,000)	(4,545)	(4,545)	0
Total - Transport				**(698,981)**	**(635,741)**	**(635,741)**	**(189,679)**
Economic Services							
Silo Projection Project	4130230	530	PE1104	(13,164)	(13,164)	(13,164)	(12,875)
Total - Economic Services				**(13,164)**	**(13,164)**	**(13,164)**	**(12,875)**
Other Property & Services							
Admin - Photocopier	4140230	530	PE1403	(12,000)	(8,727)	(8,727)	(8,727)
New Risk Co-ordinator Officer Vehicle	4140230	530	PA004	(4,800)	(4,502)	(4,502)	(4,283)
Total - Other Property & Services				**(16,800)**	**(13,229)**	**(13,229)**	**(13,010)**
Total - Plant & Equipment				**(1,694,245)**	**(1,628,298)**	**(1,628,298)**	**(440,586)**
Furniture & Equipment							
Total - Furniture & Equipment				**0**	**0**	**0**	**0**
Infrastructure - Roads							
Transport							
Roads - Bitumen Sealing Towns Streets - General (Budgeting Only)	4120140	540	RC000A	(50,000)	(50,000)	(50,000)	(21,188)
Roads - Crack Sealing Towns Streets - General (Budgeting Only)	4120140	540	RC000B	(30,000)	(30,000)	(30,000)	0
Simpson Road (Capital)	4120140	540	RC007	(139,863)	(139,863)	(139,863)	(5,236)
Tomkins Road (Capital)	4120140	540	RC093	(34,953)	(34,953)	(34,953)	(34,953)
Skipper Road (R2R)	4120146	540	R2R004	(160,622)	(162,394)	(162,394)	(161,838)
Arrino West Road Sealed (R2R)	4120146	540	R2R005	(514,413)	(514,413)	(514,413)	0
Second North Road (R2R)	4120146	540	R2R009	(23,548)	(32,450)	(32,450)	(32,450)
First North Road (R2R)	4120146	540	R2R010	(166,792)	(175,416)	(175,416)	(176,782)
Hydraulic Road (R2R)	4120146	540	R2R028	(61,680)	(62,426)	(62,426)	(62,426)
2024-25 Dudawa Road Sealed SLK 7.5 - 12.5 Project 30003110	4120149	540	RRG002D	(194,276)	(194,276)	(194,276)	(195,930)
2024-25 Dudawa Road Sealed SLK 8.5 - 12.5 Project 30003111	4120149	540	RRG002E	(414,089)	(414,089)	(414,089)	(19,250)
Perenjori - Three Springs Road - Mid West Secondary Grain Freight Project	4120153	540	GFR001	(1,095,585)	(1,095,585)	(1,095,585)	(688,976)
Inering Road - Mid West Secondary Grain Freight Project	4120153	540	GFR024	(318,718)	(318,718)	(318,718)	(186,602)
Three Springs - Eneabba Road - Mid West Secondary Grain Freight Project	4120153	540	GFR105	(10,057,867)	(10,057,867)	(10,057,867)	(5,959,509)
Total - Transport				**(13,262,406)**	**(13,282,450)**	**(13,282,450)**	**(7,545,139)**
Total - Infrastructure - Roads				**(13,262,406)**	**(13,282,450)**	**(13,282,450)**	**(7,545,139)**
Infrastructure - Parks & Ovals							
Community Amenities							
Cemetery Other Infrastructure (Capital)	4100770	570	OC002	(30,000)	(33,116)	(33,116)	(33,116)
Total - Community Amenities				**(30,000)**	**(33,116)**	**(33,116)**	**(33,116)**
Recreation And Culture							
Main Street Beautification	4110370	570	PC004	(30,000)	(30,000)	(30,000)	0
Dominican Park	4110370	570	PC007	(17,000)	(18,000)	(18,000)	0
Jack Thorpe Gardens Capital Works	4110370	570	PC210	(7,000)	(8,000)	(8,000)	0
Byrne Park Capital Works	4110370	570	PC220	(5,500)	(15,000)	(15,000)	0
Netball Courts & Lighting Capital Works	4110370	570	PC1133	(7,000)	(57,402)	(57,402)	(49,402)
Hockey Ground Capital Works	4110370	570	PC1113	(7,000)	(8,000)	(8,000)	0
Swimming Pool Basins renewal	4110290	570	OC001	(164,239)	(160,999)	(160,999)	(161,936)
Pool Inflatables	4110290	570	OC004	(15,000)	(15,913)	(15,913)	(15,913)
Pavilion Playground Capital Works	4110290	570	PC1134	(102,472)	(102,472)	(102,472)	0
Total - Recreation And Culture				**(355,211)**	**(415,786)**	**(415,786)**	**(227,251)**
Transport							
Depot Staff Parking Shade Sail	4120190	570	OC1205	(15,000)	(22,000)	(22,000)	0
Total - Transport				**(15,000)**	**(22,000)**	**(22,000)**	**0**
Total - Infrastructure - Parks & Ovals				**(400,211)**	**(470,902)**	**(470,902)**	**(260,367)**
Grand Total				**(17,277,242)**	**(17,358,194)**	**(17,358,194)**	**(8,793,240)**

(a) Information on Loan Debenture Borrowings

Particulars/Purpose	01 Jul 2024	New Loans Actual	New Loans Amended Budget	New Loans Adopted Budget	Principal Repayments Actual	Principal Repayments Amended Budget	Principal Repayments Adopted Budget	Principal Outstanding Actual	Principal Outstanding Amended Budget	Principal Outstanding Adopted Budget	Interest & Guarantee Fee Repayments Actual	Interest & Guarantee Fee Repayments Amended Budget	Interest & Guarantee Fee Repayments Adopted Budget
		$	$	$	$	$	$	$	$	$	$	$	$
Transport													
Loan 162 - WATC STLF	0	0	1,000,000	1,000,000	0	1,000,000	1,000,000	0	0	0	0	0	0
	0	0	1,000,000	1,000,000	0	1,000,000	1,000,000	0	0	0	0	0	0
Total	0	0	1,000,000	1,000,000	0	1,000,000	1,000,000	0	0	0	0	0	0
Current loan borrowings	0							0					
Non-current loan borrowings	0							0					
	0							0					

All debenture repayments were financed by general purpose revenue.

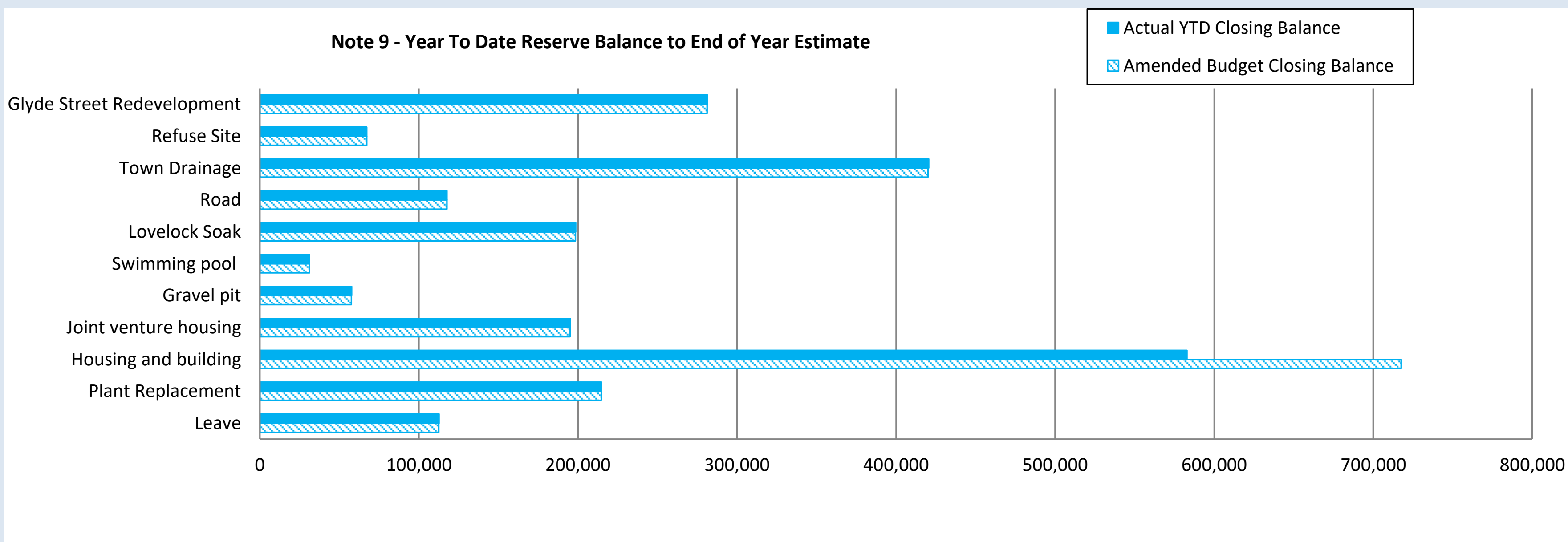
(b) Information on Financing

The Shire of Three Springs do not have any operating or finance leases to be reported.

Cash Backed Reserve

Reserve Name	Opening Balance	Amended Budget Interest Earned	Actual Interest Earned	Amended Budget Transfers In (+)	Actual Transfers In (+)	Amended Budget Transfers Out (-)	Actual Transfers Out (-)	Amended Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$
Leave	107,263	5,274	5,383	0	0	0	0	112,537	112,646
Plant Replacement	204,534	10,057	10,264	0	0	0	0	214,591	214,798
Housing and building	540,791	26,590	27,139	150,194	15,000	0	0	717,575	582,930
Joint venture housing	185,898	9,140	9,329	0	0	0	0	195,038	195,227
Gravel pit	54,893	2,699	2,755	0	0	0	0	57,592	57,648
Swimming pool	29,682	1,459	1,490	0	0	0	0	31,141	31,172
Lovelock Soak	165,254	8,125	8,293	25,000	25,000	0	0	198,379	198,547
Road	112,030	5,508	5,622	0	0	0	0	117,538	117,652
Town Drainage	400,389	19,686	20,093	0	0	0	0	420,075	420,482
Refuse Site	63,978	3,146	3,211	0	0	0	0	67,124	67,188
Glyde Street Redevelopment	267,990	13,177	13,449	0	0	0	0	281,167	281,438
	2,132,702	**104,861**	**107,027**	**175,194**	**40,000**	**0**	**0**	**2,412,757**	**2,279,729**

KEY INFORMATION



OPERATING ACTIVITIES
NOTE 11
OTHER CURRENT LIABILITIES

Other Current Liabilities	Note	Opening Balance 1 Jul 2024	Liability Increase	Liability Reduction	Closing Balance 30 Jun 2025
		$	$	$	$
Other liabilities					
- Contract liabilities	**12**	12,462	53,204	(53,906)	11,760
- Capital grant/contribution liabilities	**13**	847,821	7,325,696	(7,873,029)	300,488
Total other liabilities		860,283	7,378,900	(7,926,935)	**312,248**
Less non-current unspent capital grants, contributions and reimbursements		(58,500)	0	0	**(58,500)**
Total current other liabilities		801,783	7,378,900	(7,926,935)	**253,748**
Provisions					
Annual leave		99,190	0	0	99,190
Annual leave oncosts		15,792	0	0	15,792
Long service leave		67,589	0	0	67,589
Long service leave oncosts		11,903	0	0	11,903
Total Provisions		194,473	0	0	**194,473**
Total Other Current Liabilities					**506,722**

Amounts shown above include GST (where applicable)

KEY INFORMATION

PROVISIONS

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

EMPLOYEE BENEFIT PROVISIONS

Short-term employee benefits

Provision is made for the Shire’s obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire’s obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The Shire’s obligations for employees’ annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire’s obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

CONTRACT LIABILITIES

An entity’s obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

CAPITAL GRANT/CONTRIBUTION LIABILITIES

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

NOTE 12
GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent Grant, Subsidies and Contributions Liability					Grants, Subsidies and Contributions Revenue			
	Liability 1 Jul 2024	Increase in Liability	Liability Reduction (As revenue)	Liability 30 Jun 2025	Current Liability 30 Jun 2025	Adopted Budget Revenue	Amended Annual Budget	Amended YTD Budget	YTD Actual Revenue
	$	$	$	$	$	$	$	$	$
Grants and Subsidies									
General purpose funding									
Grants Commission - General (WALGGC)	0	0	0	0	0	41,056	94,512	94,512	618,173
Grants Commission - Roads (WALGGC)	0	0	0	0	0	28,861	55,852	55,852	400,136
Law, order, public safety									
DFES Grant - Operating Bush Fire Brigade	11,462	33,954	(45,416)	0	0	33,954	33,954	33,954	45,416
DFES Grant -Aware Grant	0	10,250	0	10,250	10,250	10,650	10,650	10,650	0
Education and welfare									
Seniors Week Grant (Council on the Ageing)	0	0	0	0	0	1,500	0	0	0
Recreation and culture									
NADC National Australia Day Grant	0	8,000	(8,000)	0	0	10,000	7,354	7,354	8,000
Volunteer Week Grant	1,000	0	0	1,000	1,000	0	0	0	0
DLGSC Grant for Silo Movie night	0	0	0	0	0	25,000	25,000	25,000	0
Be Connected - Get online week Grant	0	1,000	(490)	510	510	0	1,000	1,000	490
Transport									0
Direct Grant (MRWA)	0	0	0	0	0	176,323	176,323	176,323	176,323
Street Lighting Subsidy (MRWA)	0	0	0	0	0	252	252	252	262
	12,462	**53,204**	**(53,906)**	**11,760**	**11,760**	**327,596**	**404,896**	**404,896**	**1,248,800**
Contributions									
Law, order, public safety									
Contribution of New BFB Vehicle	0	0	0	0	0	614,300	614,300	614,300	1,089
Health									
Medical Centre Contribution	0	0	0	0	0	77,520	77,520	77,520	77,520
Recreation and culture									
Recreation miscellaneous contribution	0	0	0	0	0	2,500	2,500	2,500	2,500
Library miscellaneous contributions	0	0	0	0	0	300	300	300	219
OTH CUL - Contributions & Donations - Other Culture	0	0	0	0	0	700	700	700	420
Economic services									
LICENSING - Reimbursements	0	0	0	0	0	5,000	5,000	5,000	0
	0	**0**	**0**	**0**	**0**	**700,320**	**700,320**	**700,320**	**81,748**
TOTALS	**12,462**	**53,204**	**(53,906)**	**11,760**	**11,760**	**1,027,916**	**1,105,216**	**1,105,216**	**1,330,547**

NOTE 13
CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent Non Operating Grants, Subsidies and Contributions Liability					Non Operating Grants, Subsidies and Contributions Revenue			
	Liability 1 Jul 2024	Increase in Liability	Liability Reduction (As revenue)	Liability 30 Jun 2025	Current Liability 30 Jun 2025	Adopted Budget Revenue	Amended Annual Budget	Amended YTD Budget	YTD Actual Revenue
	$	$	$	$	$	$	$	$	$
Capital Grants and Subsidies									
Recreation and culture									
DFES Cyclone Seroja Local Government Resilience Fund	380,487	0	(250,266)	130,221	130,220.79	380,487	380,487	380,487	250,266
LRCIP Netball Courts & Lighting Capital works	0	131,642	(131,642)	0	0.00	149,593	131,642	131,642	39,411
Community Sporting and Recreation Facilities Fund - Swimming Pool Revitalisation - Income	102,937	0	(102,937)	0	0.00	102,937	102,937	102,937	102,937
Transport									
RTR Grant - Skipper Road	69,040	7,521	(76,561)	0	0.00	76,561	76,561	76,561	76,561
RTR Grant - Arrino West Road Sealed	0	0	0	0	0.00	514,413	514,413	514,413	0
RTR Grant - Second North Road	23,548	0	(23,548)	0	0.00	23,548	23,548	23,548	23,548
RTR Grant - First North Road	151,629	15,163	(166,792)	0	0.00	166,792	166,792	166,792	166,792
RTR Grant - Hydraulic Road	61,680	0	(61,680)	0	0.00	61,680	61,680	61,680	61,680
RRG Grant - Dudawa Road (D)	0	129,333	(129,333)	0	0	129,333	129,333	129,333	129,333
RRG Grant - Dudawa Road (E)	0	110,267	(19,250)	91,017	91,017	275,667	275,667	275,667	19,250
Perenjori - Three Springs Road - Mid West Secondary Grain Freight Project	0	693,391	(688,976)	4,415	4,415	1,100,000	1,100,000	1,100,000	688,975
Inering Road - Mid West Secondary Grain Freight Project	0	187,885	(186,602)	1,283	1,283	320,000	320,000	320,000	186,602
Three Springs - Eneabba Road - Mid West Secondary Grain Freight Project	0	5,974,561	(5,959,509)	15,052	15,052	10,080,000	10,080,000	10,080,000	5,959,509
LRCIP Phase 4 Part B Road Funding	0	75,934	(75,934)	0	0	86,288	75,934	75,934	42,293
Economic services									
Duffy Store Redevelopment Capex	0	0	0	0	0	1,000,000	1,000,000	1,000,000	0
	789,321	**7,325,696**	**(7,873,029)**	**241,988**	**241,988**	**14,467,299**	**14,438,994**	**14,438,994**	**7,747,157**
Capital Contributions									
Community amenities									
Karara Mining Refuse Site Contribution	58,500	0	0	58,500	58,500.00	0	0	0	0
	58,500	**0**	**0**	**58,500**	**58,500**	**0**	**0**	**0**	**0**
Total Non-operating grants, subsidies and contributions	**847,821**	**7,325,696**	**(7,873,029)**	**300,488**	**300,488**	**14,467,299**	**14,438,994**	**14,438,994**	**7,747,157**

NOTE 14
BONDS & DEPOSITS AND TRUST FUNDS

In previous years, bonds and deposits were held as trust monies. They are still reported in this Note but also included in Restricted Cash - Bonds and Deposits and as a current liability in the books of Council.

Trust funds held at balance date over which the Shire has no control and which are not included in this statement are as follows:

Description	Opening Balance 30 Jun 2024	Amount Received	Amount Paid	Closing Balance 30 Jun 2025
	$	$	$	$
Restricted Cash - Bonds and Deposits				
BCITF Levy	0.00	117.75	0.00	**117.75**
BSL Levy	0.00	1,720.87	(1,479.27)	**241.60**
Community Bus Bonds	700.00	600.00	(300.00)	**1,000.00**
Crossover/Footpath Bonds	0.00	0.00	0.00	**0.00**
Developer Bonds	0.00	0.00	0.00	**0.00**
Keys, Hall and Equipment Bonds	0.00	2,350.00	(1,700.00)	**650.00**
Landcare Groups	0.00	0.00	0.00	**0.00**
Other Bonds	0.00	6,100.00	0.00	**6,100.00**
Police Licensing	9,366.00	137,364.25	(136,611.70)	**10,118.55**
Rehabilitation Bonds	0.00	0.00	0.00	**0.00**
Roadworks Bonds	0.00	0.00	0.00	**0.00**
Public Standpipe System Access Card	850.00	650.00	(50.00)	**1,450.00**
Housing Bonds	0.00	1,160.00	(1,160.00)	**0.00**
Councillor Nomination Fees	0.00	0.00	0.00	**0.00**
Transportable Buildings Bonds	0.00	0.00	0.00	**0.00**
Visitor Centre	0.00	2,292.95	(2,292.95)	**0.00**
Community GYM Bond	4,720.00	2,750.00	(2,510.00)	**4,960.00**
3rd Party EFTPos Usage	0.00	254.00	(254.00)	**0.00**
Treasury Unpaid Monies	353.97	0.00	(353.97)	**0.00**
Sub-Total	15,989.97	155,359.82	(146,711.89)	**24,637.90**
Trust Funds				
Nil				
Sub-Total	0.00	0.00	0.00	**0.00**
	15,989.97	**155,359.82**	**(146,711.89)**	**24,637.90**

KEY INFORMATION

NOTE 15
EXPLANATION OF SIGNIFICANT VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.
The material variance adopted by Council for the 2024/25 year is $10,000 and 10%.

Reporting Program	Var. $	Var. %	Var. ▲▼	Significant Var. S	Timing/ Permanent	Explanation of Variance
Revenue from operating activities	$	%				
General Purpose Funding - Other	859,376	213%	▲	S	Timing	Positive variance due to receipt of the financial assistance grants for 25-26 received in June 25.
Law, Order and Public Safety	(613,407)	(92%)	▼	S	Timing	Negative variance due to the $614,300 ESL BFB Contribution budgeted for June 25 not yet received.
Housing	(25,385)	(21%)	▼	S	Timing	Negative variance due to other housing fees and charges tracking lower the budgeted.
Community Amenities	37,994	21%	▲	S	Timing	Positive variance due to DAP application fees for proposed renewable energy facility (solar farm, BESS and substation)
Recreation and Culture	(24,833)	(41%)	▼	S	Timing	Negative variance due to the $25,000 DLGSC grant for the silo movie night not being received.
Transport	(77,718)	(29%)	▼	S	Timing	Negative variance due to profit on plant disposals not all received as plant sales budgeted have not all completed.
Other Property and Services	(15,556)	(22%)	▼	S	Timing	Negative variance due to admin rebates and reimbursements tracked higher than budgeted.
Expenditure from operating activities						
Governance	130,684	24%	▲	S	Timing	Postive variance due to members donations to community groups and other governance consultancy costs tracking lower than budgeted.
Law, Order and Public Safety	120,559	33%	▲	S	Timing	Positive variance due to the expenditure for both the ESL BFB - goods and services and OLOP - community safety audit tracking lower than budgeted.
Health	49,150	14%	▲	S	Timing	Positive variance due to pest control operations and EHO costs tracking lower than budgeted.
Community Amenities	340,621	49%	▲	S	Timing	Positive variance due to refuse site expenses and waste contractor expenses tracking lower than budgeted.
Recreation and Culture	324,313	18%	▲	S	Timing	Positive variance due to expenditure in general for recreation and culture tracking lower than budgeted, with main areas being the swimming pool and parks & garden maintenance.
Transport	241,990	8%	▲		Timing	Positive variance due to road maintenance in built up areas and depot maintenance tracking lower than budgeted
Economic Services	198,852	40%	▲	S	Timing	Positive variance due to noxious weed control, website and rebranding are not likely to be undertaken this year and costs for water standpipes, consultants fees tracking lower than
Other Property and Services	(184,489)	(348%)	▼	S	Timing	Negative variance due to overheads allocations tracking than budgeted.
INVESTING ACTIVITIES						
Capital Grants, Subsidies and Contributions	(6,691,837)	(46%)	▼	S	Timing	Negative variance due to main roads western australia midwest secondary grain freight network claim 2024/25 not all received as of 30 June 2025.
Proceeds from Disposal of Assets	(275,341)	(83%)	▼	S	Timing	Not all budgeted plant disposal occur in year.
Land and Buildings	1,429,395	72%	▲	S	Timing	Capital works - Refer to Note 8 Capital details
Plant and Equipment	1,187,713	73%	▲	S	Timing	Capital works - Refer to Note 8 Capital details
Infrastructure Assets - Roads	5,737,311	43%	▲	S	Timing	Capital works - Refer to Note 8 Capital details
Infrastructure Assets - Parks and Ovals	210,535	45%	▲	S	Timing	Capital works - Refer to Note 8 Capital details
FINANCING ACTIVITIES						
Proceeds from New Debentures	(1,000,000)	(100%)	▼	S	Permanent	New road loan borrowings did not occur in year.
Repayment of Borrowings	1,000,000	100%	▲	S	Permanent	No loan repayment occurred in year due to loan not being taken.

NOTE 15
EXPLANATION OF SIGNIFICANT VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.
The material variance adopted by Council for the 2024/25 year is $10,000 and 10%.

Reporting Program	Var. $	Var. %	Var. ▲▼	Significant Var. S	Timing/ Permanent	Explanation of Variance
Transfer to Reserves	133,028	48%	▲	S		Transfer to Reserves is lower than expected to date. This will be corrected by EOFY.

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SHIRE OF THREE SPRINGS

Debtors Trial Balance

As at 30.06.2025

Debtor #	Name	Credit Limit	01.04.2025 GT 90 days	Age Of Oldest Invoice (90Days)	01.05.2025 GT 60 days	31.05.2025 GT 30 days	30.06.2025 Current	Total
A87			85.00	103	0.00	0.00	0.00	85.00
W60			0.00	0	0.00	0.00	0.00	-7.91
E42			0.00	0	0.00	0.00	54.89	54.89
T74			81.72	641	0.00	0.00	0.00	81.72
H61			0.00	0	0.00	0.00	46.06	46.06
H54			0.00	0	0.00	0.00	100.00	100.00
H62			88.00	104	0.00	0.00	0.00	88.00
M6			0.00	0	490.00	0.00	0.00	490.00
C102			755.66	145	1186.30	0.00	0.00	1941.96
M146			200.00	991	0.00	0.00	0.00	200.00
K37			143.30	137	0.00	0.00	0.00	143.30
C121			0.00	0	186.69	0.00	0.00	186.69
M3			212.50	125	0.00	0.00	0.00	212.50
M50			180.00	104	0.00	0.00	0.00	180.00
B109			90.20	928	0.00	0.00	0.00	90.20
N7			595.10	390	0.00	0.00	0.00	595.10
F29			0.00	0	0.00	0.00	0.00	-53.98
R57			46.00	130	0.00	0.00	0.00	46.00
P43			23.00	117	0.00	0.00	0.00	23.00
B111			250.00	566	0.00	0.00	0.00	250.00
O17			0.00	0	0.00	0.00	0.00	-800.00
T52			0.00	0	0.00	0.00	0.00	-625.00
J17			26838.62	501	0.00	0.00	0.00	26838.62
T15			0.00	0	0.00	0.00	540.00	540.00
T94			550.00	130	0.00	0.00	0.00	550.00
T93			22.50	130	0.00	0.00	0.00	22.50
C117			200.00	1207	0.00	0.00	0.00	200.00
V11			0.00	0	0.00	100.00	400.00	500.00
W57			0.00	0	1112.26	0.00	1419.18	2531.44
B101			0.00	0	0.00	0.00	0.00	-1100.00
H48			400.00	889	0.00	0.00	0.00	400.00
	Totals --- Credit Balances:	-2586.89	30761.60		2975.25	100.00	2560.13	33810.09

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Shire of Three Springs - Department Of Transport		
11686	27/06/2025	Vehicle Registrations - Fleet Schedule 2025/26		10,118.55
		BOC Gases		
EFT20870	03/06/2025	Oxygen Tanks		32.10
		Bob Waddell & Associates Pty Ltd		
EFT20871	03/06/2025	Consultant Services		2,728.00
		Team Global Express Pty Ltd (TOLL)		
EFT20872	03/06/2025	Freight and Delivery		36.42
		Winc Australia Pty Limited		
EFT20874	03/06/2025	Printing Charges		354.16
		Department of Fire and Emergency Services (DFES)		
EFT20875	03/06/2025	2024/25 ESL Quarter 4		4,532.00
		Geraldton Fuel Company Pty Ltd T/as Refuel Australia		
EFT20876	03/06/2025	Purchase of Diesel		17,313.45
		Incite Security Pty Ltd		
EFT20877	03/06/2025	Security - CCTV		962.86
		Market Creations Agency		
EFT20878	03/06/2025	Design and Prints - Business Cards		176.00
		IRIS Consulting Group Pty Ltd		
EFT20879	03/06/2025	Consultant Services (records)		4,600.00
		INFINITUM TECHNOLOGIES PTY LTD		
EFT20880	03/06/2025	IT Services		1,938.53
		Lucro Pty Ltd		
EFT20881	03/06/2025	Plant Maintenance and Servicing (various)		6,728.19
		Midwest Windscreens Pty Ltd		
EFT20882	03/06/2025	Plant Maintenance - Windscreens (Roller)		825.00
		The Trustee For McAuliffe Family Trust T/A Mingenew Tyre Services Pty Ltd		
EFT20883	03/06/2025	Purchase of Tyres and Tubes (various)		1,833.26
		J M & S Enterprises Pty Ltd T/As RBC Rural		
EFT20884	03/06/2025	Printing Charges		41.27
		Officeworks		
EFT20885	03/06/2025	IT Hardware		325.95
		Perfect Computer Solutions (PCS)		
EFT20887	03/06/2025	IT Services		1,997.50
		PJC Services & Co Pty Ltd		
EFT20888	03/06/2025	Plumbing and Gas Services (various)		4,206.31
		Dudawa Haulage		
EFT20889	03/06/2025	Dudawa Haulage Hire & Services (various)		7,458.00
		Geraldton Red Dust Holdings		
EFT20890	03/06/2025	MidWest Secondary Grain Freight Network Project		2,333,933.22
		Think Water Mid West		
EFT20891	03/06/2025	Parks Irrigation		650.50
		Three Springs Motel (Barracks)		
EFT20892	03/06/2025	Gas Bottle		195.00
		Top Colour		
EFT20893	03/06/2025	Reflective Roadside Numbering		7,550.00
		Westrac Pty Ltd		

Cheque /EFT No	Date	Name Invoice Description	INV Amount	Amount
		Westrac Pty Ltd		
EFT20894	03/06/2025	Plant Servicing and Maintenance (938K Loader)		431.15
		WA Contract Ranger Services Pty Ltd		
EFT20895	03/06/2025	Ranger Services		1,097.25
		Wicked Prints		
EFT20896	03/06/2025	Print and Design - Mugs		522.50
		BOC Gases		
EFT20897	11/06/2025	Oxygen Tanks		33.17
		The Trustee For Burgess Rawson Wa Unit Trust T/as Burgess Rawson Pty Ltd		
EFT20898	11/06/2025	Railway Road - Water Usage Costs		35.56
		Bunnings Group Limited		
EFT20899	11/06/2025	Bunnings Purchases (various)		659.63
		Breeze Connect Pty Ltd		
EFT20900	11/06/2025	Monthly Account - Communication Expenses		446.49
		Banksian Vet		
EFT20901	11/06/2025	Animal Fees		80.00
		Veolia Environmental Services (Australia) Pty Ltd		
EFT20902	11/06/2025	Waste Collection Services		5,164.60
		O'callaghan Unit Trust T/as Wm & Ar Ocallaghan Pty Ltd		
EFT20903	11/06/2025	Bus Inspection Fee		189.00
		Cloud Collections Pty Ltd		
EFT20904	11/06/2025	Debt Collection Fees		1,289.33
		Curtin Institute for Energy Transition		
EFT20905	11/06/2025	COMMUNITY HALL HIRE BOND REFUND - CSIRO FOCUS GROUPS		200.00
		Dalaroo Metals Ltd - John Arbuckles - Co Sec		
EFT20906	11/06/2025	Rates refund for assessment A867 LOT E70/05502 EXPLORATION LICENC		207.35
		Eastman Poletti Sherwood Architects		
EFT20907	11/06/2025	Tender RFT2021-22-6: Duffys Store - Scope of Works		7,221.50
		Geraldton Fuel Company Pty Ltd T/as Refuel Australia		
EFT20908	11/06/2025	Fuel Card Purchases (various)		2,443.10
		GHD PTY LTD		
EFT20909	11/06/2025	MidWest Secondary Grain Freight Project		45,411.95
		Hope Contractors Pty Ltd		
EFT20910	11/06/2025	Tree Services		7,194.00
		Lucro Pty Ltd		
EFT20911	11/06/2025	Plant Maintenance and Servicing (various)		8,975.31
		Geraldton Totally Workwear		
EFT20912	11/06/2025	Staff Uniforms (various)		580.20
		Morawa Refrigeration and Air-Conditioning		
EFT20913	11/06/2025	Airconditioning Services		748.00
		Omnicom (Marketforce) Media Group Australia Pty Ltd		
EFT20914	11/06/2025	Newspaper Advertisements (various)		3,283.94
		Shire of Perenjori		
EFT20915	11/06/2025	Long Service Leave Reimbursement		1,051.39
		Perfect Computer Solutions (PCS)		
EFT20916	11/06/2025	IT Services (various)		14,251.00
		Precision Acoustics		

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Precision Acoustics		
EFT20917	11/06/2025	Three Springs Medical Centre - Audiometer		1,496.00
		PJC Services & Co Pty Ltd		
EFT20918	11/06/2025	Plumbing and Gas Services (various)		605.00
		Dudawa Haulage		
EFT20919	11/06/2025	Dudawa Haulage Hire and Services		29,436.00
		Matthew Rebeiro		
EFT20920	11/06/2025	COMMUNITY HALL HIRE BOND REFUND - SPECTACLE HUT		200.00
		Seeko Johnson		
EFT20921	11/06/2025	Staff Reimbursement to Seeko Johnson		1,199.24
		Three Springs IGA		
EFT20922	11/06/2025	Local Grocer Purchases (various)		469.35
		Three Springs Rural Services		
EFT20923	11/06/2025	Three Springs Rural Services Purchases (various)		613.83
		Three Springs Motel (Barracks)		
EFT20924	11/06/2025	Key Cutting		260.00
		Mary Teresa Evelin Traylen		
EFT20925	11/06/2025	Rates refund for assessment A290 69 SLAUGHTER STREET THREE SPRIN		170.18
		Van't Veer Services		
EFT20926	11/06/2025	Postage and Freight		232.85
		Three Springs Nutrien Ag Solutions (Landmark Operations Ltd)		
EFT20927	11/06/2025	Gardening Supplies		58.85
		WA Contract Ranger Services Pty Ltd		
EFT20928	11/06/2025	Ranger Services		888.25
		The Trustee For Frank Lewis Family Trust T/A Frank Lewis Holden & Moora Toyota Moora Auto Parts & Moora Exhaust Ctre		
EFT20929	12/06/2025	Purchase of New Plant - Toyota Coaster 22 Seater Bus		134,747.06
		Aquatic Services		
EFT20930	17/06/2025	Swimming Pool Operations		1,475.21
		Department of Mines, Industry Regulation & Safety (previously Building Commission)		
EFT20931	17/06/2025	BUILDING SERVICES LEVY (BSL) A637 PERMIT TS24/10		833.20
		Bob Waddell & Associates Pty Ltd		
EFT20932	17/06/2025	Consultant Services		308.00
		Robert Ross Waddell T/A Bob Waddell Consultant		
EFT20933	17/06/2025	Consultant Services		2,464.00
		Redmach Pty Ltd T/A Redmac Ag Services		
EFT20934	17/06/2025	Redmac Purchases (various)		222.29
		Shire Of Coorow		
EFT20935	17/06/2025	Evaluation Framework Training for Raman S Virdi		870.00
		City Rubber Stamps And Trophies		
EFT20936	17/06/2025	Depot Stationery		123.45
		Coral Coast Homes And Construction		
EFT20937	17/06/2025	Construction of Three Springs Incident Control Centre		53,337.02
		The trustee for ENNIS FAMILY INVESTMENT TRUST T/A GUARDIAN PRINT		
EFT20938	17/06/2025	Prints and Signs		750.00
		Officeworks		

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Officeworks		
EFT20939	17/06/2025	Admin Stationery		277.35
		Perfect Computer Solutions (PCS)		
EFT20940	17/06/2025	IT Services		170.00
		Dudawa Haulage		
EFT20941	17/06/2025	Dudawa Hire and Services		9,922.00
		Shire of Three Springs		
EFT20942	17/06/2025	Building Services Levy (BSL) Building Admission Fee		10.00
		Talis Consultants Pty Ltd		
EFT20943	17/06/2025	Three Springs Comprehensive Valuation		21,450.00
		The Trustee For Lotsu Family Trust T/as Shire Of Three Springs Medical Centre		
EFT20944	17/06/2025	Contract Payment 50% - General Practice Service Agreement		92,400.00
		BAS Australian Taxation Office		
EFT20945	25/06/2025	BAS Remittance for May 2025		15,311.00
		Geraldton Fuel Company Pty Ltd T/as Refuel Australia		
EFT20946	30/06/2025	Monthly Fuel Card Purchases March 2025		2,373.60
		The Gerald Apartment Hotel		
EFT20947	30/06/2025	Accommodation for Shire President - Mid West Economic Forum		280.25
		Lions Club Of Three Springs		
EFT20948	30/06/2025	Event Catering (various)		710.00
		Morawa Refrigeration and Air-Conditioning		
EFT20949	30/06/2025	Airconditioner Services (various)		5,890.50
		Firecore Solutions		
EFT20950	30/06/2025	Fire Extinguisher Servicing (various)		3,323.10
		Christopher Shaun Connaughton		
EFT20951	30/06/2025	Councillor Sitting Fees for Quarter Ending 30 June 2025		941.00
		Nadine Eva		
EFT20952	30/06/2025	Councillor Sitting Fees for Quarter Ending 30 June 2025		2,271.15
		Julia Ennor		
EFT20953	30/06/2025	Councillor Sitting Fees for Quarter Ending 30 June 2025		1,149.00
		GHD PTY LTD		
EFT20954	30/06/2025	Mid-West Secondary Grain Freight Project		38,145.05
		Robert James Heal		
EFT20955	30/06/2025	Councillor Sitting Fees for Quarter Ending 30 June 2025		733.00
		Christine Lane		
EFT20956	30/06/2025	Councillor Sitting Fees for Quarter Ending 30 June 2025		5,971.62
		Jennifer Dorothy Mutter (Councillor)		
EFT20957	30/06/2025	Councillor Sitting Fees for Quarter Ending 30 June 2025		1,149.00
		Zachary Thomas Kennedy Mills		
EFT20958	30/06/2025	Councillor Sitting Fees for Quarter Ending 30 June 2025		525.00
		Geraldton Red Dust Holdings		
EFT20959	30/06/2025	Mid-West Secondary Grain Freight Network Project		4,593,562.19
		ANZ Smart Choice Super		
DD17053.1	03/06/2025	Superannuation contributions		423.59
		The Trustee For Aware Super T/a Aware Super Pty Ltd		
DD17053.2	03/06/2025	Payroll deductions		8,550.22
		Netwealth Superannuation Master Fund		
DD17053.3	03/06/2025	Superannuation contributions		443.85

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Hesta		
DD17053.4	03/06/2025	Superannuation contributions		658.35
		Australian Super		
DD17053.5	03/06/2025	Superannuation contributions		661.16
		The Trustee For Australian Retirement Trust		
DD17053.6	03/06/2025	Superannuation contributions		302.93
		Retail Employees Superannuation Pty Ltd (REST)		
DD17053.7	03/06/2025	Superannuation contributions		338.10
		Department Of Transport - Daily Licensing		
DD17060.1	03/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 29/05/2025		759.15
		Exetel Pty Ltd		
DD17061.1	02/06/2025	Monthly Account - Exetel (internet)		1,400.00
		Commonwealth Bank of Australia		
DD17062.1	03/06/2025	Monthly Account - Credit Card Purchases		715.56
		Department Of Transport - Daily Licensing		
DD17063.1	04/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 30/05/2025		114.50
		Department Of Transport - Daily Licensing		
DD17069.1	05/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 03/06/2025		552.75
		Department Of Transport - Daily Licensing		
DD17083.1	12/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 10/06/2025		613.95
		Department Of Transport - Daily Licensing		
DD17084.1	06/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 04/06/2025		334.30
		Department Of Transport - Daily Licensing		
DD17085.1	09/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 05/06/2025		257.20
		Department Of Transport - Daily Licensing		
DD17086.1	13/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 11/06/2025		1,474.95
		Synergy		
DD17087.1	09/06/2025	Monthly Account - Electricity		3,474.71
		Synergy		
DD17088.1	06/06/2025	Monthly Account - Electricity		2,158.67
		Department Of Transport - Daily Licensing		
DD17089.1	16/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 12/06/2025		932.00
		ANZ Smart Choice Super		
DD17093.1	17/06/2025	Superannuation contributions		423.59
		The Trustee For Aware Super T/a Aware Super Pty Ltd		
DD17093.2	17/06/2025	Payroll deductions		8,523.50
		Netwealth Superannuation Master Fund		
DD17093.3	17/06/2025	Superannuation contributions		443.85
		Hesta		
DD17093.4	17/06/2025	Superannuation contributions		648.04
		Australian Super		
DD17093.5	17/06/2025	Superannuation contributions		658.04
		The Trustee For Australian Retirement Trust		
DD17093.6	17/06/2025	Superannuation contributions		306.82
		Retail Employees Superannuation Pty Ltd (REST)		
DD17093.7	17/06/2025	Superannuation contributions		355.45
		Department Of Transport - Daily Licensing		
DD17100.1	20/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 18/06/2025		5,502.65
		Department Of Transport - Daily Licensing		

Cheque /EFT No	Date	Name / Invoice Description	INV Amount	Amount
		Department Of Transport - Daily Licensing		
DD17101.1	19/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 17/06/2025		553.45
		Department Of Transport - Daily Licensing		
DD17106.1	23/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 19/06/2025		701.05
		Synergy		
DD17107.1	16/06/2025	Monthly Account - Electricity		2,301.59
		Synergy		
DD17108.1	23/06/2025	Monthly Account - Electricity		105.79
		Water Corporation		
DD17109.1	16/06/2025	Monthly Account - Water (various)		26.03
		Department Of Transport - Daily Licensing		
DD17119.1	26/06/2025	POLICE LICENSING DIRECT DEBIT PAYMENTS FOR 24/06/2025		187.40
		Water Corporation		
DD17120.1	20/06/2025	Monthly Account - Water (various)		20,089.61
		Telstra		
DD17146.1	09/06/2025	Monthly Account - Communication Expenses (various)		977.99
		Telstra		
DD17147.1	24/06/2025	Monthly Account - Communication Expenses (various)		274.94
		Telstra		
DD17148.1	19/06/2025	Monthly Account - Communication Expenses (various)		670.95
		Water Corporation		
DD17150.1	25/06/2025	Monthly Account - Water (various)		52,925.83
		Synergy		
DD17151.1	18/06/2025	Monthly Account - Electricity (various)		18,897.35
		Synergy		
DD17152.1	24/06/2025	Monthly Account - Electricity (various)		2,565.19

REPORT TOTALS

Bank Code	Bank Name	TOTAL
CBA-LIC	POLICE LICENSING BANK ACCOUNT - CB	**11,983.35**
CBA-MUNI	MUNICIPAL BANK ACCOUNT - CBA	**7,666,698.98**
TOTAL		**7,678,682.33**

Commonwealth Corporate Charge Card

30 May 2025 - 30 June 2025

Chief Executive Officer		
Fuel for 0TS (CEO vehicle)	$	60.99
	$	**60.99**
Deputy Chief Executive Officer		
New Bus - Toyota Coaster 2025 Switching plates from 1IOS617 to TS5779 Optional Plate District Fee (TS5779)	$	206.10
Staff Uniform for Krys East (DCEO) purchased from Total Uniforms Geraldton	$	144.90
Staff Uniform for Krys East (DCEO) purchased from Total Uniforms Geraldton	$	84.95
Fuel for 001TS (DCEO Vehicle)	$	114.18
	$	**206.10**
Annual Card Fees	**$**	**-**
Total Direct Debit Payment made on 03/06/2025	**$**	**267.09**

Fuel Cards - Refuel Australia (Ampol Distributor)

1 June 2025 - 30 June 2025

CEO 0TS Keith Woodward Card No. 6796			
Tuesday, 10 June 2025	48.35L @ $1.6922/L	$	**81.82**
Tuesday, 24 June 2025	44.17L @ $1.8122/L	$	**80.04**
DCEO 001TS Krys East Card No. 90869131			
Monday, 2 June 2025	50.15L @ $1.6222/L	$	**81.35**
Friday, 13 June 2025	67.91L @ $1.6922/L	$	**114.92**
Doctor TS125 Dr Olatoye Lotsu Card No. 90869149			
Monday, 2 June 2025	30.43L @ $1.6490/L	$	**50.18**
Thursday, 5 June 2025	44.36L @ $1.7240/L	$	**76.48**
Sunday, 8 June 2025	29.57L @ $1.6390/L	$	**48.47**
Tuesday, 10 June 2025	41.83L @ $1.7240/L	$	**72.11**
Thursday, 12 June 2025	18.27L @ $1.7240/L	$	**31.50**
Sunday, 15 June 2025	41.67L @ $1.6790/L	$	**69.96**
Tuesday, 17 June 2025	33.77L @ $1.7540/L	$	**59.23**
Sunday, 22 June 2025	35.11L @ $2.0390/L	$	**71.59**
Thursday, 26 June 2025	29.20L @ $2.0680/L	$	**60.39**
Saturday, 28 June 2025	28.29L @ $1.8790/L	$	**53.16**
MI TS5001 Seeko Johnson Card No. 01675733			
Sunday, 1 June 2025	56.30L @ $1.8290/L	$	**102.97**
Monday, 2 June 2025	33.88L @ $1.6922/L	$	**57.33**
Sunday, 8 June 2025	49.99L @ $1.6922/L	$	**84.59**
Saturday, 14 June 2025	60.98L @ $1.6922/L	$	**103.19**
Saturday, 21 June 2025	43.50L @ $1.7522/L	$	**76.22**
Risk Coordinator TS423 Richard Denny Card No. 01675741			
Sunday, 1 June 2025	59.09L @ $1.7390/L	$	**102.76**
Wednesday, 4 June 2025	50.14L @ $1.6922/L	$	**84.85**
Sunday, 8 June 2025	60.63L @ $1.7390/L	$	**105.44**
Saturday, 14 June 2025	53.67L @ $1.6922/L	$	**90.82**
Sunday, 22 June 2025	62.62L @ $1.7990/L	$	**112.65**
Tuesday, 24 June 2025	54.45L @ $2.0190/L	$	**109.93**
Wednesday, 25 June 2025	50.20L @ $1.8122/L	$	**90.97**
Saturday, 28 June 2025	54.71L @ $1.9790/L	$	**108.27**
Sunday, 29 June 2025	43.54L @ $1.8122/L	$	**78.90**
Total for Card Purchases		$	**2,260.09**
Service charges and adjustments		$	**44.66**
Total of Monthly Invoice		$	**2,304.75**

Police Licensing

Direct Debits from Trust Account

1 June 2025 - 30 June 2025

CBA Police Licensing Account	
Sunday, 1 June 2025	-32.37
Tuesday, 3 June 2025	-552.75
Wednesday, 4 June 2025	-334.3
Thursday, 5 June 2025	-257.2
Tuesday, 10 June 2025	-613.95
Wednesday, 11 June 2025	-1474.95
Thursday, 12 June 2025	-932
Friday, 13 June 2025	-0.35
Tuesday, 17 June 2025	-553.45
Wednesday, 18 June 2025	-5502.65
Thursday, 19 June 2025	-701.05
Tuesday, 24 June 2025	-187.4
Friday, 27 June 2025	-10118.55
Total Direct Debits	**-$21,260.97**

Bank Fees

Direct Debits from Muni Account

1 June 2025 - 30 June 2025

Total direct debited from Municipal Account	**$**	**184.50**

Payroll

1 June 2025 - 30 June 2025

Tuesday, 3 June 2025	$	55,865.11
Tuesday, 17 June 2025	$	55,089.71
	$	**110,954.82**